

A LETTER FROM THE PRESIDENT AND CHAIRMAN

here are many things in our work that we can control, but thousands more that we cannot control. We cannot control what other parties choose to do. We cannot control the vagaries of Mother Nature. And we cannot control the economic forces that currently have the world's economy in a slump. Over the past year, the employees and board members of the Downtown Mobile Alliance have worked diligently to affect the things that we can control for our members while working to mitigate the effects of the uncontrollable for you.

Crewe of Regents

Every day, without fail, members of our Crewe of Regents have patrolled the streets of the Downtown BID and have provided hospitality, directions, information, and assistance to thousands of appreciative residents and visitors in our beautiful city. They have responded quickly, usually within minutes, to people in need of motorist aid services or other crises. They have worked closely with MPD's Central Events office, and because of their efforts, our sidewalks and parks are ever more hospitable places.

Crewe of Stewards

Likewise, the members of our Crewe of Stewards have worked every day over the past year to clean our sidewalks of the detritus of daily life. Distinctive in their aubergine shirts, these dedicated individuals politely and efficiently keep tidy our public realm. Many of you have complemented their work, and there is no higher validation of the quality of their efforts than your vocal appreciation. Not everybody appreciates how filthy it once was day in and day out. Those new to town naturally take for granted sidewalks free of broken glass, vomit, blown papers, spilled food, etc. Those who have been here long before 2005 remember the unpleasantness and tell us about it frequently.

Finally, the horticulture team lead by Leslie Doyle has continued to bring us islands of flowering beauty throughout the district. It is no small feat to maintain a year-round program of flowering plants through a year that includes 20 degree days and 102 degree days with a nice sprinkling of carnival revelry, Saturday night carousing, and music festival frolicking. We do it, and you have responded with enthusiasm.



Incentives

In many ways this is the area where we get into a lot of stuff we cannot control, but we have worked diligently to pursue initiatives that improve the development and business climate for our members. The fruits of our retail incentive package gave us the artist designed sign at Kangal Gallery and the new neon sign at Spot Tea. Our first Forgivable Loan to The Garden Party was a bust, but the program continues to elicit interest from new businesses, and we will learn from the experience. We worked with Austal USA on their next phase of expansion through the GO Zone tax exempt bond financing mechanism. In May, a \$225 million bond sale through the Downtown Redevelopment Authority netted \$200,000 to use for additional incentive programs.



Following up on our commitment to nurture retail growth in Downtown, we have created Springboard to Success, a new not-for-profit retail incubator. They will open this fall a new concept called Urban Emporium wherein young and expanding retailers can open in a nurturing, educational environment. We were fortunate to find Michael Pittillo, a seasoned veteran of chain and independent retailing to be our store manager. Look for exciting new retailers to open in the newly renovated space at 260 Dauphin Street. Our thanks to the Naman family interests for working with us on an affordable rent for this idyllic space. The seed funding for Springboard has come from the Bedsole Foundation, Sybil H. Smith Charitable Trust, and Alabama Power Foundation as well as the DMA's Incentive Fund via the Austal Bond Sale proceeds. More funding is needed. Call us.



We are always on the lookout for ways to lower the barrier to entry for developing buildings and businesses in our center city. In meetings with seasoned developers in the New Orleans and Louisville CBDs, we learned that Alabama was non-competitive in the incentives available to make urban new construction and historic preservation projects financially feasible. To this end, in January, Mayor Jones committed the city's resources and influence to develop a package of legislative incentives to encourage the private sector to invest in and rebuild our state's largest city centers. We commissioned an economic analysis from Dr. Russell Harden at USA to make recommendations on the type and scope of incentives to pursue. This was funded by a grant from the Bedsole Foundation and is available for downloading from our website. We have created a coalition of organizations from Montgomery and Birmingham to work with us on passage of these incentives. Draft legislation is in review, and there is great enthusiasm from our brethren in these two cities.

New Codes / Ordinances

In the meantime, many of you have expressed frustration at the few blighted buildings which bring down the value of your recently renovated buildings. Mary Anne Ball, Vice Chairman for Property Development, created a blight discussion group bringing together city officials from at least five different departments to discuss the barriers to enforcement of ordinances currently on the books as well as to study city government practices for dealing with blighted properties throughout the country. This is one of those areas where there is not much that we control, but is an area of keen interest among all parties as they all know that private investors must feel confident that their investment will be protected by a functioning and fair city government.



The New Plan for Old Mobile called for a modernization of the codes that regulate development in downtown and midtown. This spring we took a group to study how Montgomery followed through on its planning efforts by adopting form-based code for its downtown - one of the earliest such adopters in the state. We are moving forward with plans to hold a form-based code educational event in Mobile this fall and is to be followed by the development of the coding for Downtown Mobile. Form-based code is considered by many to be more developer-friendly than traditional coding as it studies existing and historic patterns of development, engages citizen input at the outset, thereby securing neighborhood buy-in for the development vision, and lays out all development requirements in one easy-to-read-and-understandable place. Look for this to be a major part of our agenda for 2012.

Our year began with a great victory when in September 2010 the Public Safety Committee, led by Councilor Fred Richardson, endorsed and the city council adopted, a new ordinance for managing street solicitation (begging) in our city. With volunteer legal assistance from Jennifer Roselius at Hand Arendall, an ordinance was drafted that gave the MPD modern guidelines for addressing begging on our streets. This modernized a law from the 60s that was long out of date with one that has been tested in our federal circuit. The key to solving this problem is not locking people up, but drying up the income. Please educate your employees and family members on the importance of politely saying, "no." Call us to schedule a presentation on the many services available to people truly in need and the adverse outcomes of funding a street lifestyle for these people.

Civic Sidewalks Task Force

This was but one initiative of the Civic Sidewalks Task Force led by Margo Gilbert and a team of amazing subcommittee chairmen: Sheila Dean-Rosenbohm, Rev. Johnny Cook, Maj. Ted Morris, and Wanda Cochran. Out of this has come the project to consolidate the operations of Waterfront Rescue Mission and 15 Place into one location at Washington and Congress Streets. The site was acquired in February by WRM and already \$2 million of the \$3 million needed to construct the project is committed. Bill Bru and Lister Thomas have shown great leadership in bringing these two organizations together under one roof. John Peebles is leading the very successful fundraising effort.



This year the Task Force's efforts have focused on Bienville Square. In 2016, Mobilians will celebrate the sesquicentennial of the park being named for Bienville. We have plans for a subtle upgrade of the park along with a new management and programming philosophy that will protect the asset while ensuring its accessibility and availability to all peoples. Look for more to come on this initiative in the coming year.



In the area of the truly difficult to control, our transportation initiatives have borne some interesting fruit. We gathered letters of support from business, historic, and environmental groups for improvements to the West Wallace Tunnel interchange that will remove many of the overhead bridges to the southern entry point to downtown and calm incoming traffic before it reaches our core area. This project has been fast-tracked by AL-DOT and is due to start construction in late 2012. Our thanks to AL-DOT Division Engineer Vince Calametti for shepherding this project to this point. Without his leadership, this project might be yet another great idea whose time was missed. On a different scale, we have worked to welcome cyclists in downtown in a big way. We have participated in SARPC's bicycling plan and have staffers active in Mobilians on Bikes. A new bike rack is going in at Bienville Square and another bike rack grew in scope until it became a large threepiece work of art. Charles Smith's design for the Three Sisters took about 18 months to bring to fruition, but when it was unveiled this July, the applause told the tale that it was the right piece in the right spot. Funded by a generous donation from Herndon Inge III with support from the county via Commissioner Merceria Ludgood, the Three Sisters stand stately on Government Street, an homage to the contributions of women to the growth and development of Mobile County and her citizens.



Our efforts to tell the story of downtown continued apace this year. We prefer to support others in their efforts to produce events downtown, but every so often we are encouraged to fill a gap in the event calendar. Easter in the Squares and the North Pole Stroll have both become planned for events on many family calendars. We installed a cool new sign at our front door welcoming visitors into the "Downtown Information Center." Oh, the traffic and the questions that has generated! People want to know the most interesting things. This fall we will be launching a new service for our downtown businesses via our website. We are partnering with a company that has experience working with downtown organizations and small independent retailers and restaurateurs with limited web presence. More to come about this in the fall.



Those are just the highlights of what we have done on your behalf over the past year. Nationally and internationally, the pigeons are coming home to roost on some bad decisions that have been made by folks in the public and private sectors. This is dragging our economy down, there is no question. Now is the time to lay the groundwork for the recovery. Let us continue to identify the barriers to development and work cooperatively to fix them. This will involve cupcakes and whips. You will see from our agenda that we are working to make the development process friendlier and more efficient, to incentivize development that will rebuild our cities for the 21st century and to make the environment attractive to residents and customers. We know that people have a heartfelt affection for Downtown Mobile. We know that the lifestyle that it offers is very appealing to a large segment of the population. They will not, however, endure a lack of safety or a breakdown of civility. We must continue to work hard to demand excellence of ourselves, our government officials and systems, and our neighbors. On behalf of the employees and board of the Downtown Alliance, we commit to you our drive to excellence.

SAM W. COVERT

CHAIRMAN OF THE BOARD

ELIZABETH S. SANDERS

PRESIDENT & CHIEF EXECUTIVE OFFICER

DOWNTOWN MOBILE ALLIANCE MEMBERS

Leadership Circle

- · Alabama Power Co.
- · Alabama State Port Authority
- Hargrove Engineers & Constructors

Leadership Council

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- BankTrust
- Burr & Forman, LLP
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- Hand Arendall, LLC
- International Shipholding Corp
- Peebles & Cameron, LLC
- Red Square Agency

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- B B & T Insurance
- Battle House Renaissance Mobile Hotel and Spa
- Cabaniss, Johnston, Gardner, Dumas & O'Neal
- Candlewood Suites
- Gulf States Engineering
- Hampton Inn & Suites Mobile Downtown
- Harrison Brothers Dry Dock & Repair Yard, Inc.

- Heroes Sports Bar & Grille
- Leavell Investment Management
- · Marine Rigging, Inc.
- Mostellar & Shreve, LLP
- Norton Lilly International
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Business Supporter

- ABMB Engineers
- AHI Properties
- Armstrong & Associates
- Baumhower's Wings Restaurants
- Bellwether Group
- Boo Radley's
- Commonwealth National Bank
- Cowart Hospitality Services, LLC
- Dauphin Street Taqueria
- Divine Consign
- Ezell House Corporation
- Hummingbird Ideas, Inc.
- Inside Up
- John Toomey & Company, Inc.
- Kangal Gallery In The Sail Loft
- LLB & B Real Estate
- Logical Computer Solutions
- McElhaney State Farm Insurance
- Mediterranean Sandwich Co.
- Robert S. Edington Law Office

- Robertson Gallery
- Rollin's Downtown Deli
- Royal Scam
- Serda's Coffee Co.
- Southern Light
- Three Georges Southern Chocolates
- Toomey's Mardi Gras Candy Co., Inc.
- Wellborn Ideas
- · Wintzell's Oyster House

Non-Profits

- Army Aviation Center Federal Credit Union
- Bellingrath Gardens & Home
- Christ Church Cathedral
- Community Foundation Of South Alabama
- Greater Mobile Development Corp.
- Gulf Coast Exploreum
- GulfQuest
- Historic Mobile Preservation Society
- Martin Luther King Jr. Ave Redevelopment Corp.
- Mobile Area Chamber Of Commerce
- Mobile Carnival Museum
- Mobile Opera, Inc.
- Mobile Symphony
- Mobile United/Leadership Mobile
- South Alabama Regional Planning Commission
- University Of South Alabama Foundation
- W. T. Neal Trust
- Waterfront Rescue Mission
- Wilmer Hall
- Women's Business Center, Inc.
- YMCA Of South Alabama

DOWNTOWN MOBILE ALLIANCE STAFF & BOARD

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• TYRONE FENDERSON, Commonwealth National Bank*

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- RUBY MOORE, A Spot of Tea

· ANDY NEWTON, Southern Light

- SYDNEY RAINE, Mobile Works, Inc.
- MICKIE RUSSELL, Dauphin Realty, a Roberts Brothers Partner*
- WINCHESTER THURBER, Norton Lilly
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- *Downtown Mobile District Management Corporation Board Member

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- FRED RENDFREY, Downtown Economic Development Director
- CAROL HUNTER, Communications Director
- SHERRI BUMPERS, Program Coordinator
- KRISTIN MCCRACKEN, Finance Director

CONTRACTS

- DENISE BROWNING, GO Zone Financial Initiatives
- ASIA FREY, Downtown Alliance News

BID OPERATIONS MANAGER

CLAYTON RATLEDGE

HORTICULTURIST

KRISTY CADE

STEWARDS

- MICHAEL MCGARRY
- LORENZO FRANKLIN
- YOLANDA DUNCAN
- JAMES EDWARDS
- GARY ANDERSON

REGENTS

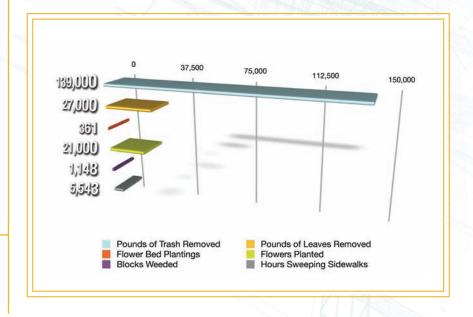
- AMANDA SUTTON
- DAVID WILSON
- KEVIN RUPERT
- KRIS KUPFER
-



aintaining the beauty and cleanliness of 77 square blocks of Mobile's busiest pedestrian district is a monumental task, especially when you consider that the job is accomplished by a small handful of people. A mere dozen dedicated men and women sweep the sidewalks, haul off tons of trash, plant and maintain the flower beds, and provide a variety of visitor services available nowhere else in the region. Largely because of them Downtown Mobile continues to attract new businesses, events, and visitors.

Stewards 2010-2011





Hits of Graffiti Removed Visitor Information Provided Motorists Assisted Emergencies Responded to Visitor Information Provided Handbills Removed Emergencies Responded to

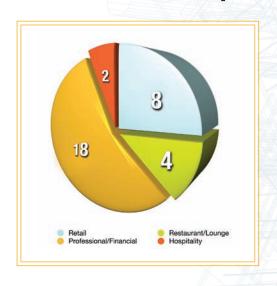
Regents 2010-2011



Hits of Graffiti Removed	80
Nuisance Issues Resolved	309
Visitor Information Provided	502
Safety Hazzards Reported	20
Motorists Assisted	804
Handbills Removed	. 2,068
Emergencies Responded to	46

ven in the midst of the worst economic downturn in decades, Downtown Mobile has continued to attract new businesses, and buildings, both small and large, have undergone major renovations. Investment has slowed a bit, but it certainly hasn't stopped, demonstrating that a vibrant city center is able to weather economic storms better than many neighborhoods.

New Business Opened in 2010-2011





 Retail
 8

 Restaurant/Lounge
 4

 Professional/Financial
 18

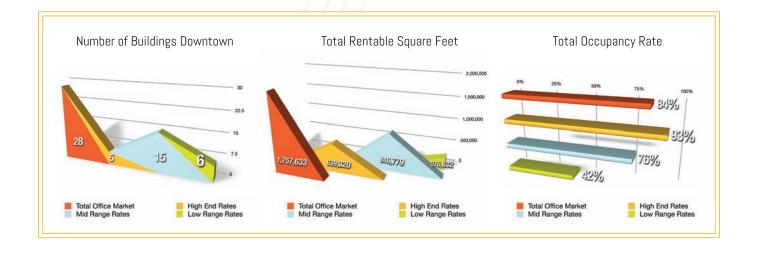
 Hospitality
 2

 TOTAL
 32

Office Market Overview in 2010-2011

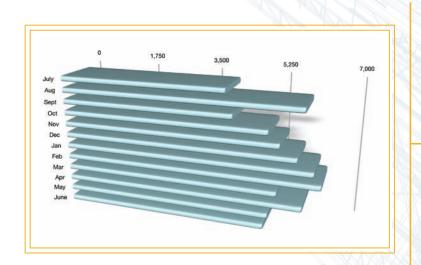
TOTAL OFFICE MARKET Number of Buildings28 Total Rentable SF1,757,633 Occupancy Rate84%

HIGH END RATES
Number of Buildings5
Total Rentable SF 639,320
Occupancy Rate93%



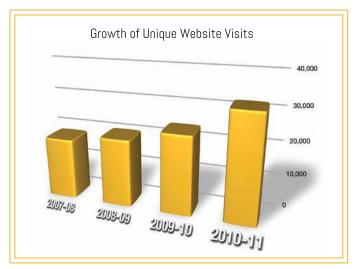
o keep up with the world's increasing dependence on the internet as a source of information and entertainment, the Downtown Mobile Alliance increased its web presence in 2010-11. With more frequent updates via email, Facebook, and YouTube, we became a city on the radar of international visitors from every continent except Antarctica. Thousands of folks from Mobile and around the world depend on the Alliance for news and information about the region's most active neighborhood.

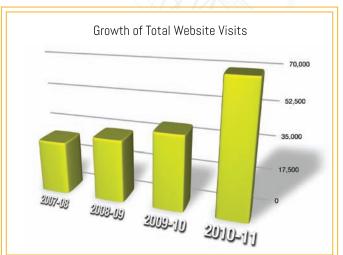
Visitors to Real Estate Page of Website



TOTAL	64,339
June 2011	5,030
May 2011	5,128
Apr 2011	5,903
Mar 2011	5,321
Feb 2011	6,299
Jan 2011	6,129
Dec 2010	5,758
Nov 2010	5,363
Oct 2010	5,102
Sept 2010	4,293
Aug 2010	5,882
July 2010	4,131

Visitors to www.downtownmobile.com in 2010-2011





ew neighborhoods manage to merge business and fun as successfully as Downtown Mobile. Even during the work week, the occasion to enjoy music during lunch or a matinee at the Crescent Theater creates opportunities for spontaneous joy. And then there are nights and weekends... need we say more? From events that run the gamut like BayFest to the North Pole Stroll, Mobilians of all ages are finding that downtown is "Fun Central."

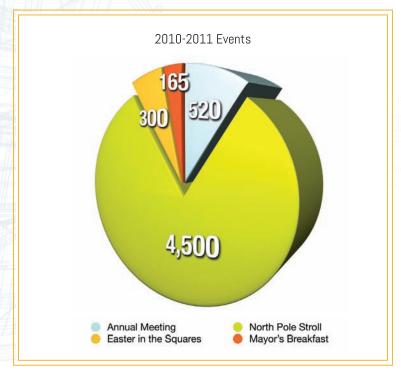
Attendance at Alliance Events in 2010-2011

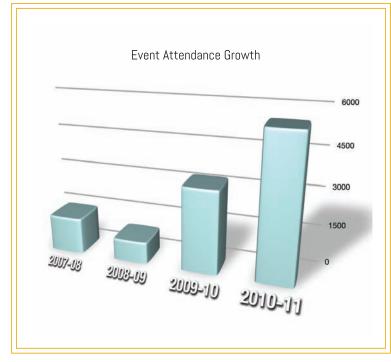






TOTAL	85
Mayor's Breakfast 1	.65
Easter in the Squares 3	00
North Pole Stroll4,5	00
Annual Meeting5	20





DOWNTOWN MOBILE DISTRICT MANAGEMENT CORPORATION

Statement of Assets, Liabilities & Net Assets

Modified Cash Basis (unaudited) as of June 30, 2011

ASSETS	
Current Assets	
Cash & Cash Equiv	
Total Current Assets	578,297
FIXED ASSETS	
Office Furniture & Equip	
Leasehold Improvements	49,430
Software	5,937
Accumulated Depreciation	(116,867)
Total Property & Equipment	33,913
TOTAL ASSETS	612,210
LIABILITIES & NET ASSETS	
Payroll Liabilities	
Prepaid Assessment Income	281,440
TOTAL CURRENT LIABILITIES	
NET ASSETS	326,771
TOTAL LIABILITIES &	
	612,210

Statement of Revenues & Expenses

Modified Cash Basis (unaudited) as of June 30, 2011

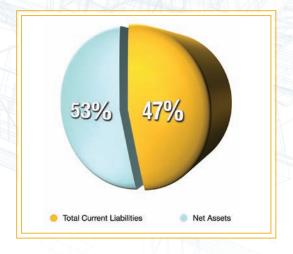
REVENUE

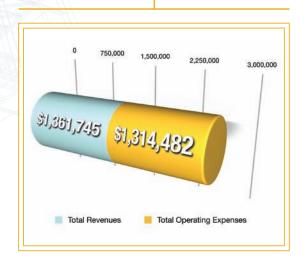
TOTAL REVENUES	1,361,745	.100%
Interest Income	3,003	0%
Uncategorized Income	2,800	0%
Meetings	33,235	2%
Dowtown Mobile Alliance	22,000	2%
Contracts & Main St. Program Funds	552,699	41%
Interest Charges on Assess	14,099	1%
Assessment Income	733,909	54%

OPERATING EXPENSES

TOTAL OPERATING EXPENSES.	1,314.482	97%
Office Repairs & Capital	2,842	0%
Profesional Services		
Annual Meeting	32,765	2%
Education & Meetings	31,596	2%
Depreciation	15,366	1%
Office Expenses	87,610	7%
Special Projects/Landscape	16,123	1%
Public Space Management	688,140	52%
Communication & Marketing	154,869	12%
Business Recruitment/Retention	on 176,100	13%

EXCESS REVENUES	
OVER EXPENSES	47,263 3%





DOWNTOWN MOBILE DISTRICT MANAGEMENT CORPORATION

Budget FY 2011-2012

BUDGETED CASH INFLOWS

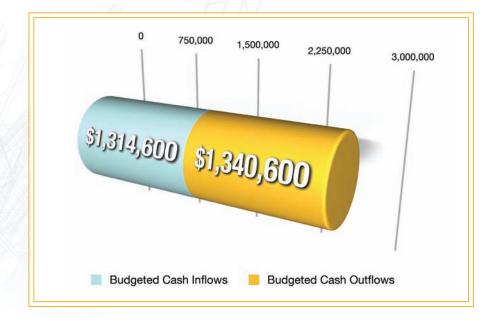
Property Assessments	
Delinquent Assessments Collected	10,000
Reserve for Slow or Non-pay	(35,000)
RSA Agreement	262400
City in Lieu	77,000
County in Lieu	
DMA Contract	22,000
GSA Contract	13,800
Interest Income from Investments	2,500
Interest & Penalties on Assessments	10,000
Annual Meeting Income	30,000
Main Street Program Funds	96,300
TOTAL BUDGETED CASH INFLOWS	1,314,600

BUDGETED CASH OUTFLOWS

User Experience	746,000
Storytelling	
Economic Development	175,000
Professional Services	53,500
Office Expenses	85,100
Repairs/Capital Expenses	
TOTAL BUDGETED CASH OUTFLOWS	1,340,600

Budgeted Net Cash Outflows -26,000
Transfer from Reserves -26,000

NET BUDGETED SURPLUS (DEFICIT)



DOWNTOWN MOBILE ALLIANCE

Statement of Revenues & Expenses

Statement of Revenues & Expenses. Modified Cash Basis for year ended June 30, 2011

REVENUE	
Membership Dues	44,300
GoZone Financing	30,000
LoDa Guide	12,325
Mayor's Breakfast	6,894
Hotel Information Sponsorship	1,000
New Orleans Listen & Learn Tour	4,355
Downtown Mobile Wine Stroll	
Retail Incentives Program	30,858
Austal 2011 Bond Sale Proceeds	412,500
Other Income	1,542
TOTAL REVENUES	544,599

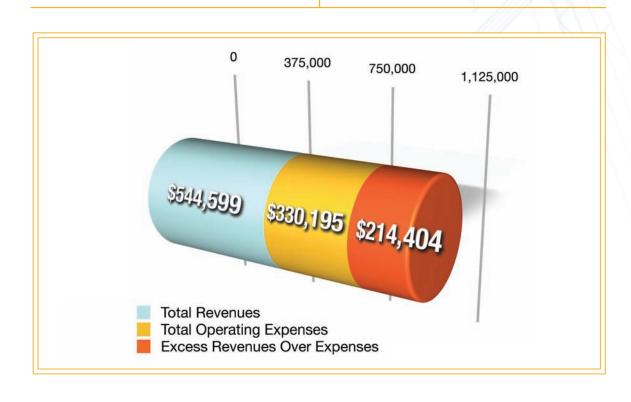
Austal 2011 Bond Sale Fee	206,250
Retail Incubator Grant Expense	30,000
Bank Charge	35
Contract Labor	18,380
Office Supplies	693
Marketing Expenses	18,956
LoDa Guide Printing	493
Dues & Subscriptions	150
Professional Services	2,305
Meetings & Travel	75
Office Services	22 000

EXPENSES

TOTAL OPERATING EXPENSES330,195

Incentives Program.....

EXCESS REVENUES OVER EXPENSES214,404

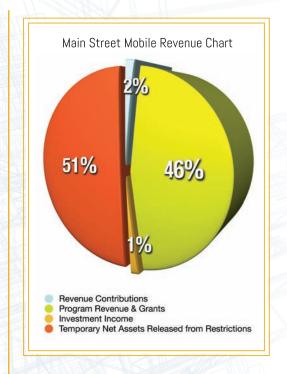


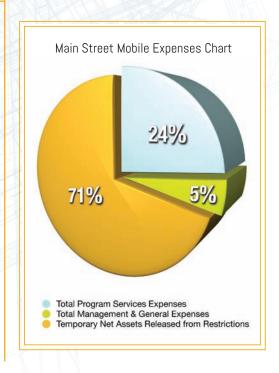
MAIN STREET MOBILE, INC.

Statement of Revenues & Expenses

Statement of Revenues & Expenses. Modified Cash Basis for year ended June 30, 2011

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REVENUES	
77	
Contributions	
General Donations	579
Endowment	1,050
Misc. Income & Products Sold	122
TOTAL CONTRIBUTIONS	
PROGRAM REVENUE & GRANTS	
Community Foundation Endowment Proceeds	8 030
Landscaping Grants	
North Pole Stroll	
Poinsettias	
Retail Incubator	
Commercial Redevelopment	
Arts Alive	5,000
TOTAL PROGRAM REVENUE	48,459
INVESTMENT INCOME	1.562
TEMPORARY NET ASSETS RELEASED FROM RESTR	RICTION
Cathedral Square	
TOTAL REVENUES	
TOTAL REVEROES	33,070
OPERATING EXPENSES	
Main Street Awards	000
Main Street Expenses	
Research/Market Analysis	
Donor Advised Public Art	
Arts Alive	
Poinsettias	3,054
Retail Incubator	2494
Public Improvements/Cathedral Square	1,324
TOTAL PROGRAM SERVICES EXPENSE	
SUPPORTING SERVICES	
Professional Fees	3 977
Depreciation Expense	
Education	
Insurance	
Postage & Delivery	
Office Supplies	4,233
TOTAL MANAGEMENT & GENERAL EXPENSES	
TOTAL OPERATING EXPENSES	61,128
TEMPORARY RESTRICTED NET ASSETS	
NOT RELASED	147,866
EXCESS (DEFICIT) REVENUES OVER EXPENSES	(8,032)







ANNUAL REPORT

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