

Letter from the President



Elizabeth Stevens

Sitting down to write these comments for the annual meeting in November 2019, I reflected on how much has changed in Downtown Mobile during my 30 years here. Nearly 30 years ago I accepted a position as Main Street Director for the City of Mobile and began the hunt for living space. Of course, I wanted a downtown loft like the ones being developed in reviving cities everywhere. That choice didn't exist, but that has changed. Today, there are nearly 1000 more housing options for living downtown than existed in 1990—probably 75% of that happening in the last 5–7 years. Along with that has come spectacular growth in the dining scene. In the early 1990s, the eating options basically consisted of Al's Hot Dogs, Wintzell's, Rousso's, and the hotel eateries. Of course, there were fast food chains on the fast moving highways, but that is not necessarily a good sign. Today, not counting the fast food establishments on Government and Broad, we enjoy an amazing collection of over 55 delightful eateries.

How did this happen? I like to say—Vibrancy and Vision—these are the key factors of downtown's resurgence. In spite of deeply embedded city policies that were (and are) anti-urban, there were (and are) courageous city leaders who carried the downtown flag through many battles. Because of that, the property and business owners were bullish enough to come together 15 years ago and ask the city council to create a self-funded "business improvement district" or BID. These 500 or so property owners were embarking on a journey of doing things differently and expecting a different outcome—and paying for it themselves! They would find their own team of professionals to do daily litter collection, horticulture, hospitality, and customer aid all while aggressively marketing downtown to customers and investors.

And what a difference this move by these visionary property owners has made in downtown during the intervening 15 years with nearly \$1Billion in economic investment! Every day, the highly skilled professionals of the DMA team set about doing things that collectively cause downtown to be more vibrant, more beautiful, and more attractive to investment.

Mobile was laid out in Jacques Pailloux's plan of 1711 to be a walkable urban place. Fifty years ago our city leaders, like those of way too many American cities, gave up on urbanism and converted the streets of downtown to rapid throughways for getting people OUT of downtown. City leaders also gave up on the notion of living downtown. However, downtown just would not die even though the fast moving roadways were killing the traditional business model. The fact of downtown being owned by scores of individual owners may have been key to it not being fully abandoned as if that same acreage was owned by one developer group like the mall.

Today, downtown is offering the lifestyle preferred by multiple generations. In reality, this turnaround has happened because of intentional efforts on the part of many and the Downtown BID specifically.



This past year has been about three R's— Restaurants, Residential, and Renewal.

The walkable urban policies that we have pursued—form based zoning, nurturing indie restaurants & retail, slowing traffic, creating on-street parking and sidewalk cafes, adding pedestrian scaled lighting—when combined with our multiplicity of uses, makes for the perfect environment for restaurant growth. Our dining scene is unmatched for miles in any direction. This past year we welcomed eight new restaurants and the quality of the experience continues to improve exponentially.

Equally notable over the past year is residential development from new single family housing to historic lofts to high density new construction—downtown is the place that offers a lifestyle that is joyful, fun, and active. Ride your golf cart to dinner. Walk to lunch. Bike to work. Walk your dog to one of nine (9) parks. In 2014, we set what we thought was an audacious goal of 1000 new housing units by the end of 2020. The angels must have heard 1000 because it does look like we will hit 1000 new bedrooms by then.

Every five (5) years the city council must consider whether to keep the BID in place. They did that on November 26 after hearing from dozens of supportive property owners. In preparation, your board goes through a years-long planning process the end result of which is a new Management Plan for the next five (5) years. This is fun and stressful all at the same time. The internal mantra we adopted for the process was "How do we Accelerate the Pace of Change." To that end, your board created a four (4) part framework to guide our work through 2025. To read the entire 2020-2025 Management Plan go to www.downtownmobile.org/reports-and-studies.

Why do all of this



Aside from the joy of living in a great city, we know that people will clamor to live and work in a traditional urban environment when the public realm is of a very high quality. (Public realm is urbanist lingo for building form + sidewalks, streets, parks, public art, etc.) We can no longer rely on a few big weekend events to drive downtown's ecosystem. The experience has to be INTERESTING, SURPRISING, and INTERACTIVE day in and day out. We also believe that the residential growth that has been seeded over the past few years will lead to business and visitor growth in the office and hotel market. Consequently, we have set aggressive goals for growth in office market and hotel occupancies.

Additionally, we have set a goal of 500 new residential units with an emphasis on single family and small unit development. If we are to succeed long-term, downtown must be a place for all lifecycles and that includes child-raising. The keys there are housing, playgrounds, and educational options.

We should not accept losing another young couple to suburbia just because they cannot find the housing they need and can afford! That also means that every park should have a safe place for free-play by children AND our street management philosophy should prioritize the human ahead of the vehicle.

Finally, the reopening of Barton Academy as a place for educating children is within our grasp. Thanks to a \$250,000 allocation each from the city and the county commission and generous

donations from nearly 700 individuals, corporations, and foundations, the Barton Academy Foundation is within reach of its \$10M goal. Construction is slated to begin in Q2 2020 and children are set to walk into the school in August 2021. Not only will this too-long vacant landmark be bustling with the energy of youth and learning, the school will bring vibrancy to an area too-long brought down by an empty landmark.

None of this will be easy nor will it be inexpensive. The BID property owner payments, the Alliance memberships, and the Main Street donations you pay fund a team of professionals that wake up every day thinking about making downtown a better place to live, invest, worship, exercise, dine, shop, and recreate.

Make no mistake, every peer city is on the rise and we must redouble our efforts if we are to reach our full potential as a "National Leader in Commerce, Creativity, Culture, and Community." The board and staff of your Alliance are energized and excited about the next five (5) years. We thank you for believing in us and for investing in the vision of a vibrant, walkable downtown. We appreciate the city council's extension of the BID through 2025. Together we will work even harder to build out downtown for the next generation.

Postscript

Proofing this letter, made me keenly aware of the changes in our lives and perspectives since last year.

Downtown's streets and sidewalks have gone from thriving to quiet. We have relinquished our active lifestyle to protect life. These communal actions put on display what an amazing people we are and bode well for the days and months ahead.

Any student of history knows that our beautiful downtown will be vibrant again. Downtown Mobile has survived wars, ferocious hurricanes, and pestilences of

all kinds. Downtown will survive the attack of SARS-CoV-2. The staff and board of the Downtown Mobile Alliance are working daily to listen, inform, and educate while collaboratively strategizing on the most successful path forward. We thank you for being there for us year after year.



Downtown Mobile Alliance



Elizabeth P. Stevens
President & CEO



Fred Rendfrey
Economic
Development Director



Carol Hunter
Communications
Director



Jim Russo Finance Director



Jessica WhiteOffice Manager



Linda BowlesExecutive Assistant

BID Operations



Clayton RatledgeOperations Manager



Hap Kern Horticulturist

Team LeadsShade Pettway Michael Roberts Kenneth Abner

RegentsQuentin Hart

Stewards

Scott Mills
Michael Dotson
Lorenzo Franklin
Clayvon Fletcher
Jacqulin Campbell
Leroy Lyles
Lethel Brown

Contracts



Denise Browning Financial Consultant

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Downtown Mobile Alliance Members 2018-2019

Leadership Circle

Alabama Power Company Alabama State Port Authority Austal

Burr & Forman, LLP Hargrove Engineers + Constructors

Leadership Council

Adams & Reese, LLP
Ambrecht Jackson, LLP
Canfor Southern Pine, Inc.
Hand Arendall Harrison Sale, LLC
NAI Mobile
PNC Bank
Spire, Inc.

Starnes Davis Florie, LLP Trustmark

Wells Fargo

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Business Advocate

Aloha Hospitality
Armstrong & Associates
RR&T

Battle House Renaissance Hotel
Burns, Cunningham & Mackey, PC
Cabaniss, Johnston, Gardner,
Dumas & O'Neal, LLP
Cooper/T. Smith
DeLashmet & Marchand, PC

Dogwood Productions Fort Conde Inn Goodwyn, Mills & Cawood

Gulf States Engineering Hampton Inn & Suites

Helmsing Leach Herlong Newman & Rouse, PC

Heroes Sports Bar & Grille

Hummingbird Ideas

Inge & Associates

Jubileescape

KV Properties, LLC

Lagniappe

Leavell Investment Management,

Logical Computer Solutions Meridian at The Port

Mostellar & Shreve, LLP

Oakworth Capital Bank

O'Daly's Irish Pub

Radcliff Schatzman Group

Rayford & Associates

Renaissance Riverview Plaza Hotel

Roberts Brothers, Inc. Rogers and Willard, Inc.

Shore Acres Plant Farm The Royal Scam

Volkert and Associates

Ward Properties, Inc.

Wet Willies Management Corp White-Spunner Realty

Business Supporter

1702 Real Estate
AHI Corporate Housing

Alabama Coastal Foundation

ASM Global - Mobile Civic Center

ASM Global - Saenger Theatre

Boo Radlev's

Candlewood Suites Hotel

CannaBama

Chick-Fil-A

Crescent Theater

dakinstreet architects

Exchange 202

Fit Recruiting

Gulf Coast Shows

Hamilton & Company, LLC

Hancock Whitney Bank

Johnstone Adams, LLC

Legal Imaging

Marine Rigging, Inc.

Maurin Architecture, PC

McElhaney Insurance Agency, Inc. McNair Historic Preservation, Inc.

Mediterranean Sandwich

Company

Milling Commercial Realty, Inc.

Mobile Arts Council

Mobile Opera

Moe's Original Bar B Que

Olde Mobile Antiques

Olensky Brothers Office Products

Personalized Tours of Historic Mobile

Persons Services Corporation

Overliev Inc. Deventering

Quality Inn Downtown

Robert Hall & Associates, PC

Roosters

Sam Winter & Co., Inc.

Sign Source

Southern Earth Sciences, Inc.

Spot of Tea

Sauid Ink

Synovus Bank

The Haunted Book Shop

The Noble South

The Point

Thomas Properties, LLC

TK Escape

Toomey's Mardi Gras

roomey's Ma

Warren Averett

WHLC Architecture

Wilkins Miller, LLC

Willis Towers Watson

Wintzell's

Non Profit

100 Black Men of Greater Mobile, Inc.

Barton Academy Foundation

Bellingrath Gardens & Home

Big Brothers Big Sisters of South Alabama

Bragg Mitchell Mansion

Christ Church Cathedral

Community Foundation of South Alabama

Conde'-Charlotte Museum

Gulf Coast Exploreum

GulfQuest Maritime Museum

Historic Mobile Preservation

Society

History Museum of Mobile

Mobile Area Association of Realtors

Mobile Area Chamber of

Mobile Ballet

Mobile Baykeeper

Mobile Carnival Association

Mobile Museum of Art

Mobile Public Library

Mobile Symphony

Mobile United

Richards DAR House

South Alabama Regional

Planning Commission

r tailling Colliniasion

U.S.S. Alabama Battleship Commission

United Way of Southwest Alabama

University of South Alabama Foundation

Waterfront Rescue Mission, Inc.

Wilmer Hall

YMCA of South Alabama

Main Street Mobile Donors

Historic Mobile LLC

Hearin-Chandler Foundation Alabama Power Foundation Ben May Charitable Trust PNC Foundation

Street Design Summit

Ben May Charitable Trust
Sybil H. Smith Charitable Trust
J.L. Bedsole Foundation

Main Street Mobile Endowment

Mickie Russell Gen. Gary Cooper David Clark Susan Lee Weissinger

Max Morey Robert Isakson Mary Kevin Loper

Development

Five years ago, we set an audacious goal of adding 1000 residential units to Downtown Mobile by the end of 2020. Who in their right mind would have set the bar so high—a goal that would nearly double the population of our city center? We're often accused of not being in our right minds, but nonetheless, we came very close to this goal, with about 700 units in service or at some stage of development at the end of 2019. This kind of growth only happens because the Design + Development team practically moves heaven and earth so that these projects can come to life. From the labyrinth of incentive programs to the seemingly impenetrable permitting process, they assist developers navigating unfamiliar waters.



Some notable examples:

The Michael

The renovation of 154 existing apartments in a mid-century modern high rise apartment building

Merchants Plaza

The renovation of an historic office tower into 80 apartments

Meridian at the Port

267 newly constructed apartments on the waterfront

The Broad

A mixed use project in a former appliance and auto dealership adapted to 8,500 SF of co-working office space, 11 apartments, and restaurant/event space

Seaman's Bethel

Renovation of an abandoned sailors' hostel-turned city office building into 60 apartments

Wheeler Lofts

Renovation of a former automobile dealership and file storage warehouse into 38 apartments, office space, and a brewery.

Other initiatives, projects and advocacy efforts:

Barton Academy

Supported the Barton Academy Foundation and Mobile County Public School System to secure private financing for the renovation of the historic landmark and its conversion into the Barton Academy for Advanced World Studies.

Historic Mobile, Inc.

Acquired four additional properties for the Dunbar Land Bank, bringing the total to 10 lots available for redevelopment. Disposed of one lot to an investor for construction of a single-family home.

Refresh Façade Grants

Facilitated the issuance of three grants, 776 St. Louis Street, 8 S. Conception Street and 221 Dauphin Street.

Broad Street TIGER Grant

By bringing in some of the best transportation planners in the nation, we successfully advocated for a more pedestrian and development friendly plan than was originally proposed.

On-Street Parking

After seven studies and three administrations, Mayor Sandy Stimpson created 37 much needed parking spaces on Government Street.

Dauphin Street Resurfacing and St. Louis Street Improvements

Provided close consultation with engineering teams.

Assisted with the St. Louis Crossing project, including the new Greer's Fresh on St. Louis.

Provided business planning consultation to two new businesses, Port City Pups and Braided River Brewing, and one existing business, the Crescent Theater.

Innovation Portal

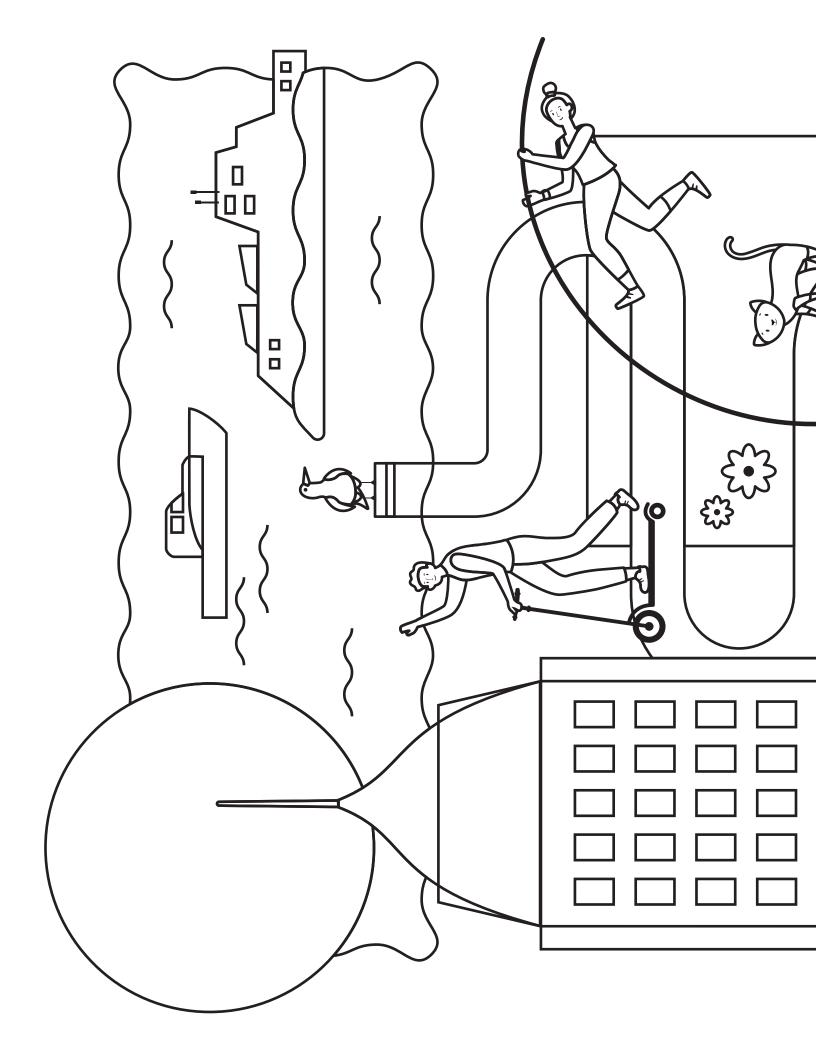
Completed the Section 106 review required for the federal grant and served on the architect selection committee.

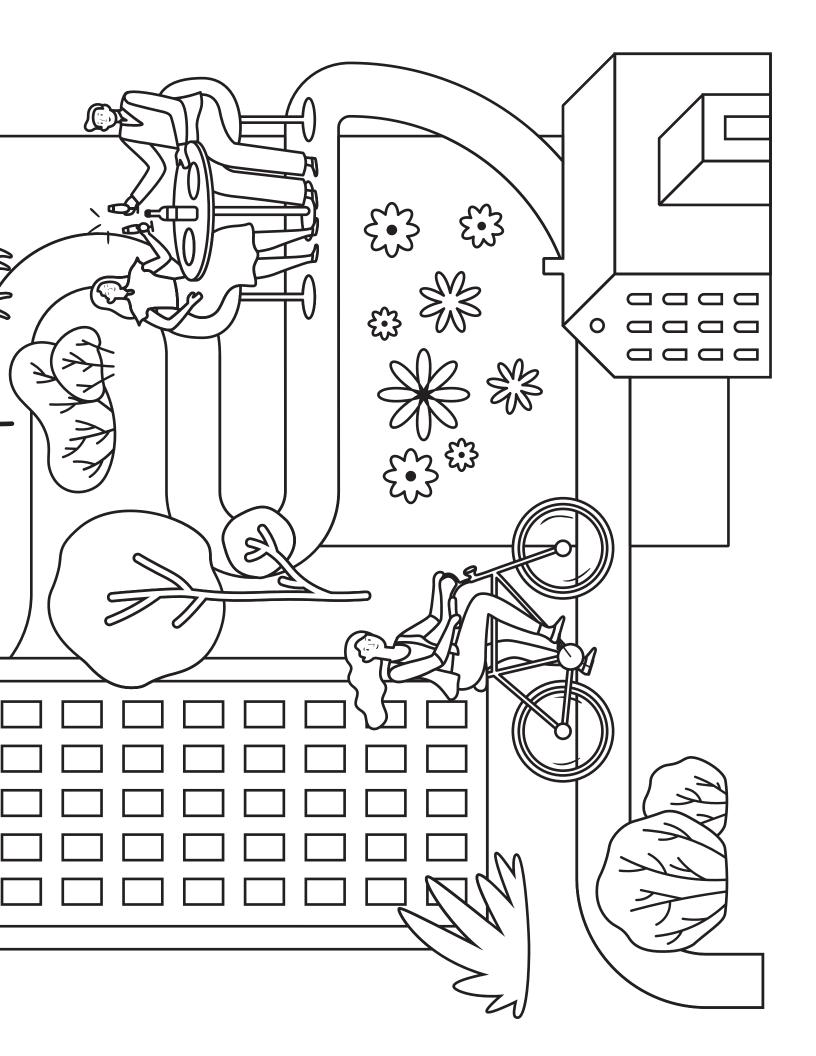
Overall additions to the downtown scene

8 new restaurants

Office Market Analysis | July 2019-June 2019

- Vacancy reduced from 22.4% to 19.4%
- Occupancy increased from 77.6% to 81.8%
- Advertised rent increased from \$17/20/SF to \$18.77/SF
- Absorbed 79,000 SF of office space in 2018-19
- Addition of 15,000 SF of new office space





Clean



Crew of Stewards Statistics

It is not by accident that Downtown Mobile is one of the most dynamic neighborhoods in the city. It has come about through years of planning, carefully working the plans and then paying attention to the details. At a pedestrian pace, the details become incredibly important. The difference between a vibrant walkable place and a place that folks hurry to leave is dependent on getting the little things right. Is litter scattered about? Do hits of graffiti send a message of disorder? Are visitors left to wonder where to go or who to call for help? Thanks to the work of our Regents and Stewards (the teams in purple and yellow), the answer to all of those questions is a resounding, "No!"

With the exception of a couple of holidays, the teams are on the streets seven days and nights a week, making sure the physical environment supports the growth in restaurants, professional businesses, and residents we've experienced this year. A new initiative undertaken in 2019 was the incremental refurbishment of the sidewalk trash receptacles and the benches in Bienville Square. The condition of these kinds of fixtures sends subliminal messages about how well a place is maintained, and how safe it might be. All public infrastructure should be of as high a quality and maintenance as possible. The BID Services teams' daily attention to the issues that enhance or detract from the downtown experience ensure that the number of people who live, work and play in our city center continues to increase.

481 (15,000 flowers) flower beds planted

1,810 Hours of Flower Bed Maintenance

hits of graffiti removed

hours of sidewalk sweeping/ vacuuming

sidewalk stains/ waste removed

3,722 storm drains cleaned

300,000 pounds of trash/

leaves removed

We saw a few notable changes in the statistics amassed by the Stewards and Regents in 2019 VS. 2018

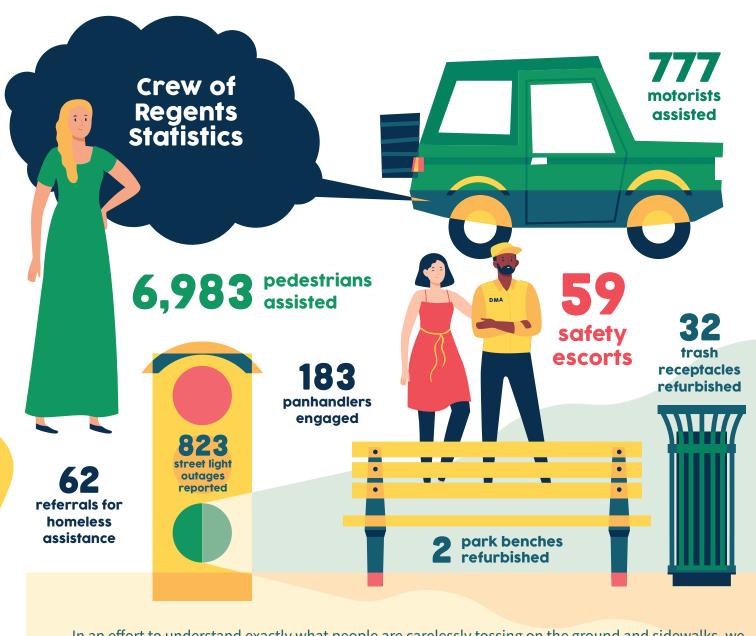
- · Hits of graffiti increased by 250 percent
- Number of times storm drains cleaned more than doubled
- Number of street light outages reported increased by 50 percent

planted

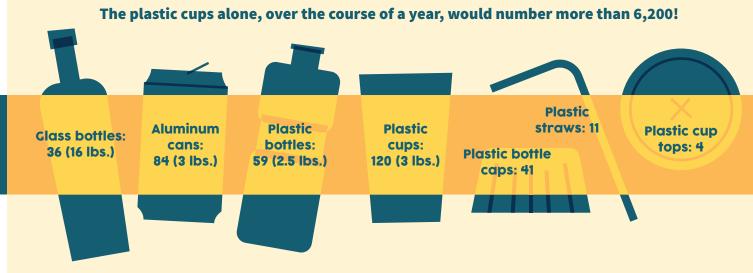
2,246 blocks weeded

15 Pond Cypress, 7 Sable Palmettos, 1 Sweet Bay Magnolia





In an effort to understand exactly what people are carelessly tossing on the ground and sidewalks, we carefully monitored **everything collected over the course of a single week**. Remember, these are items that could be disposed of in numerous trash cans or recycle bins, but instead wind up on the sidewalks, curbs and gutters of the 77-square blocks of the Business Improvement District.



Marketing & Collaboration

The three "Rs" have indeed been the story of Downtown in 2019: Restaurants—Residents—Renewal. Our dining options now number 52, with several new eateries scheduled to open in the coming months. 700 residential units are just now coming online or are in construction/development phase. This fall, the city council unanimously authorized the continuation of the Business Improvement District through 2025. All of these developments have created the content for engaging storytelling, and we've worked to spread the word through all the forms of media at our disposal.

Growth of Social Media Audience







73.000



an increase of 113%



Videos Viewed

14.000 times

Total Reach:

735,000 impressions 12,000 engagements

Most Popular Hashtags:

#DowntownInDecemberMob #PublicArtMobile

In all cases, the posts with the highest performances contain information about new restaurants or events.



Initiatives to improve our communications efforts with members and other stakeholders:

- New website launched
- Video storytelling campaign undertaken
- Installation of a new customer relation management system

Advocacy

- Best possible street design
- User friendly parking
- Recycling and litter reduction
- Preservation of the Downtown Development Code
- Renewal of the Business Improvement District
- Destination Marketing efforts with Visit Mobile and City of Mobile

Speaking of events, our calendar was full of great happenings

Annual Luncheon

This year's event had urban developer and thought leader Chris Leinberger speaking to a sold out crowd. The focus on the economic benefit of walkable neighborhoods.



National Dance Day

An annual celebration of the joy of movement, held every July in Cathedral Square.

Main Street Mobile Awards

The opportunity to recognize the many individuals, businesses, and organizations that contributed to the vitality of downtown in the previous year. In 2019 we recognized 17 major award winners and 44 new businesses, events, and renovations.



Water Balloon Battle of Mobile Bay

The annual land-based re-enactment of the epic naval battle.

Movie in the Square

An opportunity to see a holiday favorite under the stars just as the Christmas season kicks off.

Holiday Decor

An ever expanding display of custom lights to bring customers downtown from Thanksgiving to Fat Tuesday, and extensive displays of American flags for patriotic holidays.

Mayor's Breakfast

Annual opportunity for Mayor Sandy Stimpson to present his agenda for downtown.

Elfapalooza

Downtown becomes Elf central for this annual gathering of folks with pointy ears wearing green and red.

Shop Small Saturday

An event that emphasizes the importance of shopping with local, independent merchants.

MoonPie Over Mobile

The New Year's Eve celebration that brings 40-60,000 people to watch the world's largest electronic MoonPie drop at midnight.



SouthSounds Music and Art Festival

The annual celebration of southern music and art.



Fundraiser for the with a dozen teams competing for the title of "Big Cheese."



Easter in the Square

Easter Egg Hunt attracting hundreds of families

Unveiling and namina of "Heavenly Metal"

The newest sculpture addition to public art downtown.



Reveal of the **Dunbar School** Bicentennial Mural

Opportunity Zone Seminar

For investors and developers seeking more information about this federal incentive.

lazz Under the Oaks

Fundraiser for the Barton Academy Foundation.

Happy Hour Hard Hat Tour

Tour for developers, lenders, and real estate agents focused on three new mixed-use developments

Happy Hour Hard Hat Brewery Tour

A tour of the five breweries operating or under construction.

Crescent Theater 10th Anniversary Celebration

Gulf Coast Challenge Football Game and pre-game activities

Crepe Myrtle Trail Ridé

The annual event that exposes citizens to the possibility of a walking/bike trail from downtown to McNally Park.

Live Oak Live!

A new interactive lighting display installed in one of the oak trees in Bienville Square for the holidays.

Downtown Mobile District Management Corporation

Statement of Assets, Liabilities & Net Assets

Modified Cash Basis (audited) as of June 30, 2019

Cash & Cash Equivalent \$1,055,932

> **Property & Equipment** \$319,259

Assets

Total Liabilities & Net Assets \$1,375,191

Liabilities & Net Assets

Prepaid Assessment Income

\$399,386

Total Current \$405,090
Liabilities

Prepaid Annual

Meeting Income S4.318



Liabilities \$1.386



Downtown Mobile Alliance Statement of Assets, Liabilities & Net Assets

Payroll

Modified Cash Basis (unaudited) as of June 30, 2019

Assets

Current Assets	
Cash and Cash Equiv	.\$360,004
Total Current Assets	\$360,004

Liabilities & Net Assets

Net Assets	
Designated Funds	\$13,267
Undesignated Funds	\$346,737
Total Net Assets	\$360,004

Excess Revenues over Expenses

Statement of Revenues & Expenses

Modified Cash Basis (unaudited) as of June 30, 2019

Revenue

Membership Dues	\$111,900
Retail Incentive Program	\$0
Special Events	\$9,535
Investment Income	\$3,726
Refresh Grant	\$600
GO Zone Financing	\$26,262
Total Revenue	\$152.023

Expenses

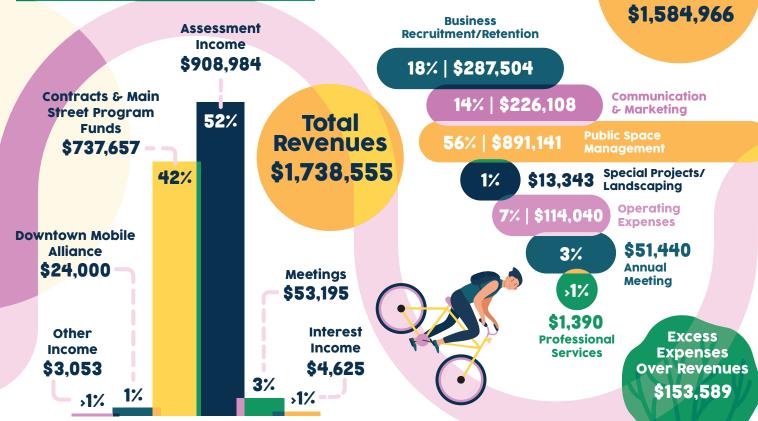
Retail Incubator	\$15,000
Special Events	\$5,784
Marketing	
Incentive Expenses	\$3,000
Economic Development	
Management & General Expenses	\$35,378
Total Expenses	



Statement of Revenues & Expenses

Modified Cash Basis (audited) as of June 30, 2019

Total
Operating
Expenses
\$1.584.966



Main Street Mobile

Statement of Assets, Liabilities & Net Assets

Modified Cash Basis (audited) as of June 30, 2019

Current Assets

Cash and Cash Equiv	\$230,679
Total Current Assets	\$230,679

Fixed Assets

Equipment	\$17,087
Accumulated Depreciation	(\$17,087)
Investment in Historic Mobile	\$292,867
Other Investments	\$979
Total Property and Equipment	. \$293,846
Total Assets	. \$524,525

Liabilities & Net Assets

Due to Historic Mobile	\$50,000
Total Current Liabilities	\$50,000

Net Assets

Unrestricted	\$332,820
Temporarily Restricted	\$141,704
Total Net Assets	\$474,524
Total Liabilities & Net Assets	\$524.524

Temporarily Restricted Assets

Facade Grant Fund	\$41,548
Cathedral Square Fund	\$26,704
Co-working Space Incubator	\$14,039
Historic Mobile	\$59,413
Total Temporarily Restricted Assets	\$141,704

Statement of Revenues & Expenses

Modified Cash Basis (audited) as of June 30, 2019

Revenue

General Donations/Contributions	\$5,188
Endowment Earnings	\$9,700
Endowment Contributions	\$1,100
Special Events	\$5,000
Miscellaneous\$	77,403
Total Revenue	98.391

Operating Expenses

(Supportin	g & Prog	gram Serv	ices)
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Endowment Payments	\$3,000
Community Research/Projects	\$19,290
Public Improvements	\$5,769
Management & General Expense	\$4,190
Total Operating Expenses	\$32,249
Excess Revenues over Expenses	\$166,142



Downtown Mobile Alliance
Downtown Mobile District Management Corporation
Main Street Mobile