

Letter from the President



FRED
RENDFREY
President & Chief
Executive Officer

The 23-24 fiscal year was an exciting one for the DMDMC/DMA. Organizationally, we had a lot of changes to our team. Elizabeth Stevens transitioned to CEO Emeritus, and I transitioned into the Interim CEO role. Change can be both exciting and intimidating, but our team and our stakeholders handled the transition with ease and grace, and for that, I am grateful. Downtown rarely stops, and our team didn't either, ensuring that Downtown development continued to roll. The impassioned work by the Downtown Mobile Alliance team is to create a vibrant downtown that continues to be resilient and an exciting place to live, work, and play.

In downtown Mobile development, there was encouraging progress on major initiatives. One of the largest initiatives was the planning, design, and groundbreaking of the Civic Center Arena parking garage. Between the 1,200-space garage, the Army Corps of Engineers office construction that is underway, and the potential new Arena, the site will be better activated and will expand our traditional boundary of the Central Business District.

Transportation is promising to be a major theme for years in downtown. The downtown Mobile International Airport and the upcoming restoration of Amtrak service are exciting additions. These chess pieces will play a major role in both serving our residents and in bolstering our hospitality industry.



The renewal of Isom Clemon Park and Bienville Square has been another major initiative vital to Downtown life. Quality urban communities need great public spaces, and these parks were designed for the way people use public spaces in the 21st century. If we want to continue to foster downtown development and residential investment, we particularly need to encourage and continue to invest in high-quality urban space.

Finally, our land bank, Historic Mobile, LLC, made great progress on its Dearborn Place subdivision. Historic Mobile was a land developer on an initiative on the 250 block of N. Dearborn Street. The adaptive reuse of an historic cottage began, and a new construction duplex both broke ground on the block, and there are six more buildings to come. This investment added life to a neighborhood that had seen little investment over the last few decades.

The work the DMDMC/DMA does in planning, advocacy, economic development and the management of our Business Improvment District Services is helping envision and implement steps towards crafting the Downtown we aspire to become in 2030 and beyond.

BOARD OF DIRECTORS July 2023 to June 2024

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Rusty Shaw
PNC Bank
April Smith

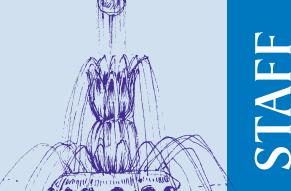
Richard Stimpson*
Leavell Investment
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Carol Hunter Communications
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Maggie Shreve

Adams & Reese LLP

Marketing Coordinator Sheila Cochran Executive Assistant to the CEO

July 2023 to June 2024 BID OPERATIONS Allie Barker BID Operations Manager

TEAM LEADS Ken Abner Bobbie John John Langham

CLEANING AMBASSADORS Lorenzo Franklin Lethel Brown Ronald Earl Peter Massett Leverne Parker Alex Pettway

SAFETY AMBASSADORS David Lewis Lewis Derks Chris Davis Myrna Owens



For nearly 20 years, a primary focus of the Downtown Mobile Alliance has been the creation of a clean, beautiful, and welcoming city center for our residents and visitors. That effort received a real boost in 2023-24 with the addition of Allie Barker as BID Operations Manager. The Business Improvement District's ambassadors work tirelessly to collect litter, clean up messes, maintain 200 flower beds, and assist thousands of pedestrians and motorists every year. In the previous five years alone, the ambassadors have collected 201 tons of litter and debris, cleaned clogged storm drains 7,132 times, and removed 3,714 hits of graffiti. Downtown Mobile is on the way to becoming the charming urban village we envision because of their daily work to make our public realm safe and inviting.

The implementation of the Street Optimization Plan commissioned by the Alliance and adopted by the City of Mobile continues to improve the ways people and cars move around downtown.

Some unnecessary traffic lights have already been replaced by all-way stops, with the remainder of the lights on downtown's internal streets to be replaced next year. Work on a major overhaul of St. Louis Street will soon be underway, further supporting the redevelopment of that key thoroughfare.

Radio and digital ads reached hundreds of thousant region and generated calls from other cities looking the problem of plastic pollution. Mobile Baykeeper initiative, and we are looking forward to their repo

A major awareness campaign for our Peace Out Plastic initiative was launched to support the businesses that have pledged to reduce the use of plastic in their restaurants and offices.

Radio and digital ads reached hundreds of thousands of residents in our region and generated calls from other cities looking for creative solutions to the problem of plastic pollution. Mobile Baykeeper was our partner in this initiative, and we are looking forward to their report on the program's impact. Over the years, plastic has constituted a major portion of the litter we collect daily, so any reduction in the plastic generated at the business level will translate into less trash on the sidewalks. The effort was recognized by the Dauphin Island Sea Lab at its annual luncheon and received the Gulf Coast Marine Environmental Leadership Award.

Public Art continues to be one of the best ways to enliven our streets, sidewalks, and parks.

In December 2023, we commissioned a major sculpture celebrating Mobile's winter bloom, the camellia. Ron Barrett and Frank Ledbetter collaborated to produce the 10-foot arch of metal flowers that transitions from Christmas to Mardi Gras with the changing of a giant fabric bow. Named "Japonica," the arch has become a popular backdrop for selfies and family photos.









SAFETY AMBASSADORS

- 3,688 Pedestrians Assisted
- **341** Motorists Assisted
- 252 Street Light Outages Reported
- 168 Panhandlers Engaged
- 67 Homeless Individuals Assisted
- 20 Safety Escorts Provided
- **401** Business Contacts Initiated



CLEANING & BEAUTIFICATION AMBASSADORS

- 3,284 Hours of Sidewalk Cleaning
- 115 Hours of Street Vacuuming
- **340** Stains Powerwashed
- 51 Blocks Powerwashed
- 198,000 Pounds of Litter and Debris Collected
- 673 Flower Beds Planted
- 2,684 Hours of Flower Bed Maintenance
- 470 Hits of Graffiti Removed
- 836 Storm Drains Cleaned
- **94** Trees Trimmed
- 871 Block Faces Cleared of Weeds

Our Façade Grant program, originally funded in 2020 with generous corporate donations, continues to improve neighborhood property values and the pedestrian experience.

Not only does the program address the issues of peeling paint and rotting wood, but it also encourages property owners to consider an entirely new color scheme to add interest to the streetscape.

The buildings receiving facelifts through the Façade Grant program in 2023-24 were:

9 N. Hamilton Street:

Casey Downing Art Studio, New paint

56 S. Conception Street:

Former Brutkiewicz Law Offices, Balcony and railing repair, shutter replacement, new paint

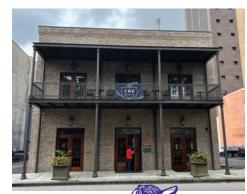
164 St. Francis Street:

Synovus and CRE-Mobile, New façade

274 Dauphin Street:

Mediterranean Sandwich Company, New awning









A great sign is one of the best ways to attract customers to a retail or restaurant operation. Well-designed signage can also add interest to the streetscape, which is why we help businesses with the cost of creative, eye-catching signs.

Last year, The Haunted **Book Shop and** Wingman Brewing took advantage of the Signage Grant program, with great results!



SOCIAL MEDIA, WEBSITE, AND NEWSLETTER STATS

FACEBOOK

Followers: 21,500 (9.6% increase)

Engaged Users: 58,400

Page & Post Engagements: 84,000

Impressions: 1.08 million

Top Post: Mardi Gras Parade Schedule

INSTAGRAM

Followers: 13,700 (21% increase)

Impressions: 612,000 Reach: 370,000

Top Post: Mardi Gras Kickoff

WEBSITE

Active Users: 62,000 (18% increase) Page Views: 134,000 (12% increase)

Top Pages Visited: Real Estate - 10,000 Events - 7,500 Restaurants - 7,000

E-NEWSLETTER

Audience: 4,881 (7% increase) Open Rate: 42% average

(13% higher than peer organizations)

Click Rate: 8.8% average

(104% higher than peer organizations)





The one-square-mile that makes up Downtown Mobile is the most diverse neighborhood in the city. It contains everything from 30-story skyscrapers to tiny shotgun houses, chic urban lofts, housing for the elderly, bars, restaurants, tourist attractions, financial institutions, and the seat of government. Managing the often-competing interests of these entities can be a challenge, one we seek to address by engaging them through events and initiatives that seek to create a sense of community.

Our recent focus on the once lively but long-neglected northwest area of downtown really paid off in the summer of 2023 when ground was broken for both the first new construction on N. Dearborn Street in many decades and for Isom Clemon Civil Rights Memorial Park.

The N. Dearborn duplex is part of Main Street Mobile's land bank program, which, one year later, saw another seven houses under renovation, construction, or in the design phase and is now part of the development known as Dearborn Place.



Isom Clemon Park will honor the contributions of the long-time leader of International Longshoremen's Local 1410 to the Civil Rights movement in Mobile and will be the first new park downtown since the completion of Cathedral Square in 1996.

The Downtown Mobile Alliance began working with ILA leadership and the neighborhood to develop a plan for the little-used triangle of bare land at Congress Street and Martin Luther King, Jr. Avenue in 2016. Mobile County and the City of Mobile joined the effort, and construction of the park was officially underway in July 2023. The green space

will feature a play area for children and significant public art, including a sculpture commissioned by the Alliance and Rotary Club of Mobile. The Alliance organized a contest to name the sculpture, with "Guardian of Labor, Liberty, and Love" winning the competition.







Speaking of parks, the revitalization of Bienville Square got underway in August.

This \$4-million project will implement a plan commissioned by the Downtown Parks Conservancy, with support from the Downtown Mobile Alliance. The park was closed for several months as the central plaza was expanded and paved with bluestone, a central lawn was installed, a seat wall was constructed, and lush landscaping was planted. A Grand Reopening was held in May, on the square's 200th anniversary. In downtown's dense urban environment, green spaces are critically important to the mental and physical health of the people who live and work here. Having not one but two new and newly revitalized spaces is a great addition to the overall appeal of our city center.

Our 2023 Annual Luncheon was an opportunity to bring together business, civic, and elected leadership to hear from an innovative keynote speaker and to learn about the year's successes and challenges.

Matthew Petty explained his concept of Pattern Zones, a method of designing, permitting, and building new residential units that saves time and money. We also honored the winners of the 2023-24 Main Street Mobile awards.



NEW BUSINESSES

7 Studio
Blondie
Elsewhere
Ginger & Spi

Grand Bistro
Great Day Latte
Kenmar
Matthew Bees

Parc Le Tralour Penton's Bistro River Bank & Trust Synovus

The Bite
The Courtyard on Dauphin
The Velvet Pig

Tulones Wingman



The holidays are always an opportunity to bring attention to all the fun events taking place in the city center.

Two promotions that brought visitors to our shops and restaurants were the second annual **LoDa Cocoa Crawl** and **LoDa Libations**. The scavenger

hunt-type events are extremely popular and help promote what's happening downtown through participants' social media posts.

To equip small developers with the tools to tackle redevelopment projects, we sponsored a day-long workshop led by instructors from the Incremental Development Alliance.



Through hands-on exercises, the 60 attendees walked through the process step-by-step to better understand how a daunting project could be accomplished. This training was designed to inspire the next generation of urban-sensitive real estate investors.

After the workshop, some developers had the skills and confidence to tackle projects right away, including some in Dearborn Place.



One of the best ways to introduce people to the downtown neighborhood and encourage them to invest in our city center is through tours.







In May, we organized a **Preservation Month Happy Hour Hard Hat Tour** that took 60 participants through five historic renovation projects that varied greatly in scope and scale. The highlight for many was the massive and nearly completed Admiral Hotel renovation, though the transformation of a tiny, decrepit cottage on N. Dearborn Street was a close second!





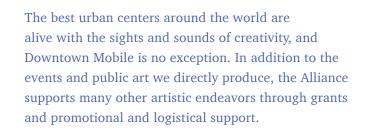
Our micro-grant MOBilize Fund also provided seed money for such free public events as the Mobile Latin Fest, a Cinco de Mayo celebration organized by Roosters, and a Dark Side of the MoonPie Twelfth Night event.

The latter included live music and a 3D light show on the front of Braided River Brewing Co.



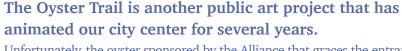
On the visual art front, the Signal Box Art project that began in 2022 wrapped up last year with the remaining seven boxes.

Thirty-two artistic traffic signal boxes now provide color and interest to sidewalks scattered throughout downtown.



The untimely death of favorite son Jimmy Buffett in September 2023 took the wind out of the sails of Parrot Heads around the world.

In the midst of the sadness, a couple of Mobilians rose up and seized the opportunity to give the Mayor of Margaritaville a proper Port City send-off. With assistance from the Alliance, the Jimmy Buffett Second Line was organized in just two weeks, and Buffett fans from across the nation came to Downtown Mobile to celebrate the life and music of the musician who epitomized the Gulf Coast lifestyle. The impromptu event proved so popular that planning for a full-fledged Jimmy Buffett music festival soon began.



Unfortunately, the oyster sponsored by the Alliance that graces the entrance to Bienville Square was damaged by one of downtown's late-night visitors, requiring both repainting and structural repair. We launched a fundraising campaign and were able to reinstall the sculpture after an unveiling party at Oyster City Brewing Co.



One of the goals of the 2019-2024
Management Plan was to develop "Instagram-Ready" sites, locations where locals and visitors take photos and share them on social media. In December 2023, we unveiled the latest of these installations, an aluminum sculpture created by Ron Barrett and Frank Ledbetter that celebrates Mobile's camellias.

The seasonal public art is named Japonica, the scientific name for the Japanese import that provides so much color to our winter landscape, and with the change of a giant bow, it easily transitions from Christmas to Mardi Gras. Another partnership gave birth to Mobile's first participation in Make Music Day, a worldwide celebration of music.

The Mobile Arts Council, with support from the Alliance, organized live performances, open jam sessions, and interactive workshops, many of which enlivened the downtown public realm.



The creation of a new greenspace in the northwest neighborhood of downtown provided the opportunity for the installation of another significant piece of public art. To honor the work and legacy of Isom Clemon, the Alliance and the Rotary Club of Mobile commissioned a sculpture for the park named for the Civil Rights leader. Charles Smith and Frank Ledbetter created a massive stainless-steel sculpture that celebrates the men and women of the nearby International Longshoremen's Association Local 1410.

A naming contest resulted in the title Guardian of Labor, Liberty, and Love, which now graces one of the entrances to the beautiful Isom Clemon Civil Rights Memorial Park.



Creative Environment

DOWNTOWN MOBILE ALLIANCE

Modified Cash Basis (unaudited) as of June 30, 2024

STATEMENT	OF ASSETS,
LIABILITIES	& NET ASSETS

A	S	S	E	T	S

Current Assets (Cash & Ca		
TOTAL ASSETS		\$280.64
	V Av	

LIABILITIES & NET ASSETS

TOTAL CURRENT LIABILITIES	\$0
UNRESTRICTED NET ASSETS	\$280,647
TOTAL LIABILITIES & NET ASSETS	
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STATEMENT OF REVENUE & EXPENSES

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Membership Dues	\$129,450
Interest	\$4,695
Special Events & Initiatives	\$11,920
	\$146,065
TOTAL REVENUE	 \$140,U0J

OPERATING EXPENSES

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Special Events & Initiatives .		\$52.074
Marketing		
Marketing	 	. 400,700

ECONOMIC DEVELOPMENT	
Signage & Façade Grants	\$27,854
Special Projects	\$24,404
Design Assistance	\$3,175
Management & General Expenses	\$129,357
TOTAL EXPENSES	\$267,822
EXCESS REVENUE OVER EXPENSES	\$121,757

MAIN STREET MOBILE DONORS

Hearin-Chandler Foundation Sonneborn Charitable Foundation Florence Foundation

Kimberly McGuire **Edmund Bradley**

STATEMENT OF ASSETS, LIABILITIES & NET ASSETS

ASSETS CURRENT ASSETS

Cash & Cash Equiv	\$803,880
Utility Deposits	\$225
Net Property & Equipment	
TOTAL CURRENT ACCETS	¢1 025 023

LIABILITIES & NET ASSETS CURRENT LIABILITIES

Prepaid Assessments	
Credit Cards Payable	
TOTAL CURRENT LIABILITIES	
NET ASSETS	\$894,455
TOTAL LIABILITIES & NET ASSETS	\$1.025.023





STATEMENT OF REVENUE & **EXPENSES**

REVENUE

Assessment Income	
Contract Revenue\$7	782,323
Interest, Late & Collection Fees	17,073
Meetings & Other Income	65,732
Interest on Cash	47,114
TOTAL REVENUE\$2,0	008,025

UPERATING EXPENSES	
Public Space Management	1,063,238
Business Recruitment/Retention	\$285,616
Communications & Marketing	\$255,891
Special Projects/Landscaping	\$16,774
Office Repairs & Capital Expense	\$10,803
Education & Meetings	\$98,611
Operating Expenses	
Professional Services	
Renewal Expense	
TOTAL EXPENSES	2,001,143
EXCESS REVENUE OVER EXPENSES	



STATEMENT OF ASSETS, LIABILITIES & NET ASSETS **ASSETS CURRENT ASSETS**

OTHER ASSETS	
Investment in Historic Mobile	\$433,625
TOTAL ASSETS	\$816,714

LIABILITIES & NET ASSETS Current Liabilities

NEI ASSEIS	
Restricted Net Assets	\$304,365
Unrestricted Net Assets	
TOTAL NET ASSETS	\$816,714

TOTAL LIABILITIES & NET ASSETS.....\$816,714

STATEMENT OF REVENUE & **EXPENSES REVENUE**

Donations & Grants\$1	34,175
Endowment Earnings	10,561
Interest	15,027
Income from Products Sold	\$2,767
Main Street Mobile Awards	
TOTAL REVENUE\$1	
•	

EXPENSES		
Programming	\$12 ,	163
Grants\$	101	404
Other Costs	\$25	713
	Programming\$ Grants\$ Other Costs\$	Programming

DMA MEMBERS July 2023 to June 2024

LEADERSHIP CIRCLE Greers St. Louis Market

Alabama Port Authority Austal USA Hargrove Engineers & Constructors

Mobile Airport Authority

PNC

Volkert

LEADERSHIP COUNCIL

Adams & Reese LLP **Alabama Power Company**

Armbrecht Jackson

BankPlus

Burr & Forman, LLP

Canfor

CRE Mobile, LLC

First Horizon

Hancock Whitney

Hand Arendall Harrison Sale LLC

MCG Workforce Solutions.

LLC

Merchants & Marine Bank* Phelps

The Admiral Hotel

TruBridge (Formerly CPSI)

Trustmark

BUSINESS ADVOCATE

22nd State Bank

Alabama Court Reporting,

Burns, Cunningham &

Mackey, PC

Commonwealth **Debris Restaurant**

Dogwood Productions

Fort Conde Inn

Goodwyn Mills Cawood LLC Gulf States Engineering, Inc.

Hampton Inn Downtown

Helmsing Leach Heroes Sports Bar & Grille

Hummingbird Ideas

Inge & Associates

Jubilee Landscaping Management Inc.

KV Properties, LLC

Lagniappe

Leavell Investment Management Inc.

Legacy Real Estate & Development

LoDa Bier Garten

Logical Computer Solutions

McDowell Knight Roedder & Sledge, LLC

Milling Commerical Realty,

Mostellar & Shreve, LLP **Norton Lilly International**

O'Daly's

Outside Chief Legal, LLC

Page & Jones

Paul Bridges & Associates,

Paul Carpenter Davis Architecture, PC

Renaissance Riverview Plaza Hotel

Renasant Bank

River Bank & Trust

Robert Hall & Associates Roberts Brothers

Rogers & Willard Royal Pharmacy*

Royal Scam

ServisFirst Bank

The Battle House Hotel The Cooper Group

Ward Properties. Inc.

Warren Averett Companies, LLC

Wet Willie's

BUSINESS SUPPORTER

Bama Pest Control

Bar IX

Bay Gourmet

Bella Bridesmaids

Bienville Construction Services

Bishop State Community

College **Briaded River Brewing Co.**

Chick-fil-A

Dauphin's **Dumbwaiter Restaurant, LLC**

FIT Recruiting, LLC

Grace

Gulf Coast Shows

Halev's

Hamilton & Co.

Innerspaice

Innovative Contracting

Services

Iron Hand Brewing Jimmy John's

Johnstone Adams

L Craig Roberts, Architect

Las Floriditas

Loper Law

Marine Rigging, Inc. **Maurin Architecture**

Mediterranean Sandwich Co

Mo'Bay Beignet

Mobile Convention Center

Moe's Original BBQ **Downtown LLC**

Morgan Stanley

New Hand Signs

Olensky Brothers

Panini Pete's/Squid Ink

Persons Services Corp.

Pheonix Restoration Services, Inc.

Pinnacle, LLC

POST

Quality Inn

Restoration Coastal AL

Ron Barrett, LLC

Roosters

Ruby Slipper Café

Saenger Theatre

Sain Associates

Sam Winter & Company, Inc.

Slurp Society

Sophiella Gallery, LLC

Soul Kitchen

Southern Earth Sciences,

Thames Batre

The Brickyard

The Carriage Works **Owners Association**

The Ice Box

The Noble South

TK Escapes Uniti Fiber

Wilkins Miller, LLC Wintzell's

NON-PROFIT

100 Black Men of Greater Mobile, Inc.

Barton Academy Foundation

Bellingrath Gardens

& Home **Big Brothers Big Sisters**

of the Central Gulf Coast **Boys & Girls Club of** South Alabama

Bragg-Mitchell Mansion

Christ Church Cathedral

Coastal Alabama **Partnership**

Community Foundation of South Alabama

Distinguished Young Women

Exploreum Science Center

Fuse Project

Historic Mobile Preservation Society

History Museum of Mobile

Mobile Area Association of Realtors

Mobile Area Chamber of Commerce

Mobile Arts Council, Inc. Mobile Ballet, Inc.

Mobile Carnival Association

Mobile Co. Health Dept.

Mobile Museum of Art **Mobile Symphony**

Platform 85

SARPC Senior Bowl

United Way of Southwest

Alabama **University of South Alabama Foundation**

Urban Emporium

USS Alabama Battleship Commission

Visit Mobile Wilmer Hall

*New Members

Peace out, friends!

In May 2024, I transitioned to an Emerita position with the Downtown Mobile Alliance and spent the remainder of the year working with the organization through leadership changes. I am excited about the opportunities ahead, but I know that I will miss interacting with everyone on a regular basis. Working with you, our members, supporters, and donors, over these past two decades has been the honor of a lifetime. Your support, suggestions, and enthusiasm consistently buoyed our spirits and inspired us to raise the bar in each year's work plan. Though much work remains, the redevelopment efforts of the past 20 years have helped create a lively economic engine for the region. Similarly, working alongside all the wonderful people who have been employed by the organization throughout these past twenty years has been a great joy. The current teammates, Carol, Fred, Jessica, Maggie, and Sheila, are smart, fun, and dedicated to the mission. They have my full support, and I will always assist them in any way possible.

In November 2024, the Mobile City Council renewed the Business Improvement District (BID). This fourth vote of continuance provides dependable funding through June 2030. With this, the organization can implement a robust program of work over the next five (5) years. This was a wise move on the part of the City Council and the property owners who invested in the BID ever since its creation in 2005.

Nationwide, there are significant challenges in the office, retail, and residential sectors. However, one person's challenge is another person's opportunity. With a strong team, effective leadership, and adequate resources, the people of the Downtown Mobile Alliance can help Downtown Mobile continue to grow and flourish.

The steps to reviving downtown districts are simple and well proven. Having people and institutions step forward and execute those steps is always the hardest part. Thank you for believing in the vision of a vibrant and beautiful downtown. Together we have achieved more than most people thought possible. And yet, we must acknowledge there is much work to be done. I look forward to watching your progress.

ELIZABETH P. STEVENS

President & CEO Emerita

Donntonn Mobile Alliance

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