





PRESIDENT'S LETTER

25 years. That's what we're celebrating this year. 25 years of Main Street Mobile. It seems so long and yet it is just a blip in the long history of this fertile ground on the Mobile River.

I moved to this unknown place 25 years ago. I flew into town Mother's Day weekend 1990 to look for a place to live. I wanted a cool downtown loft apartment. Let's just say, that didn't exist. By Monday morning, I was buying a house, on Common Street. That was the closest place to downtown that the agent showed me. A banker told me that day that they didn't make loans in that part of town. I went to a different banker.

Just a few weeks later, I arrived with my cat and a vanload of furniture. The town was getting ready for the National Governor's Conference. My first week on the job, I went to a meeting where the Lower Dauphin Street Study was presented. The fruits of that study are the granite curbs, flagstone accents, historic cast iron lighting, and shading trees that now make up Dauphin Street, Royal Street, and surrounding areas.

Since that day, we have been working that plan. There have been subsequent plans and each has built upon the other. There was the LDR Plan of 1992; then a 1996 update by LDR. In 2002, we hired Project for Public Spaces to produce the Public Space Master Plan. This plan led to the creation of the "Business Improvement District." The "New Plan for Mobile" was developed in 2007–2008 and has provided a 21st century vision for Downtown Mobile's next phase of development. The "Downtown Development District" zoning revision adopted in 2014 was an important outcome of the New Plan. Other important initiatives that move towards realization of the New Plan are the Downtown Non-Motorized Mobility Study where Broad Street is planned as a place that balances the transportation needs of pedestrians, cyclists, and drivers and the MIG Water Street Study that envisions Water Street redeveloped as a commercial and recreational connector of downtown and the riverfront instead of the hellish barrier that it is now.

This organization has been the business and civic glue that has, with our city and county partners, guided the rebuilding of this beautiful city center. We have worked the best elements of each and every plan. And we have come very far as you will see.

Fortunately, we have leadership in the Downtown Mobile Alliance that says, today is not good enough. Downtown Mobile can be so much more. Each and every block must be built out. Residents must return so that shops and restaurants can continue to thrive. A plethora of office options must exist so that businesses in all stages from infancy to maturity have a place to thrive as well. And the public realm must be of the highest quality so that people of all ages, cultures, and interests will want to be here day after day, through every life phase.

This ancient place at the bottom of an ancient river system has had many lives. Its people have known abundance and deprivations. And through it all, Downtown Mobile has been the place where people come to celebrate. We've come through what I'll call the "Great Abandonment" of the 20th century, but I know it and you know it—Downtown Mobile is back!

— Elizabeth P. Stevens

DOWNTOWN MOBILE ALLIANCE BOARD OF DIRECTORS 2014-2015

CHAIRMAN OF THE BOARD

Jeb Shell, Hargrove Engineers + Constructors*

VICE CHAIRMAN FOR ECONOMIC DEVELOPMENT

John Arendall, Regions Bank*

VICE CHAIRMAN FOR PUBLIC REALM

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Brian Leathers, Austal

Matt LeMond, O'Daly's Irish Pub Anna Luce, Roberts Brothers Bruce McGowin, Hand Arendall

Mary Margaret Monahan, TP Crockmiers* Andy Newton, Southern Light Jay Olensky, Olensky Office Supplies* John Peebles, NAI-Mobile* Joseph P. Toole, The Retirement Systems of Alabama*

EX-OFFICIO BOARD MEMBERS

The Hon. Connie Hudson, Mobile County Commission-President* The Honorable Sandy Stimpson, Mayor, City of Mobile**

*DMDMC Board Members

**Main Street Mobile Board Only

HONORARY DIRECTORS

Top: 224–226 Dauphin St., 1988 Bottom: 224–226 Dauphin St., 2015

Sam Covert, Alabama Power Company Cooper Thurber, Phelps Dunbar LLP

STAFF

Elizabeth P. Stevens, President & CEO Fred Rendfrey, Economic Development Director Carol Hunter, Communications Director Kristin McCracken, Finance Director Missy Hartley, Program Coordinator Brennan Donze, Accounting Intern Henry Perkins, Research Assistant

CONTRACTS

Denise Browning, Financial Consultant

BID OPERATIONS

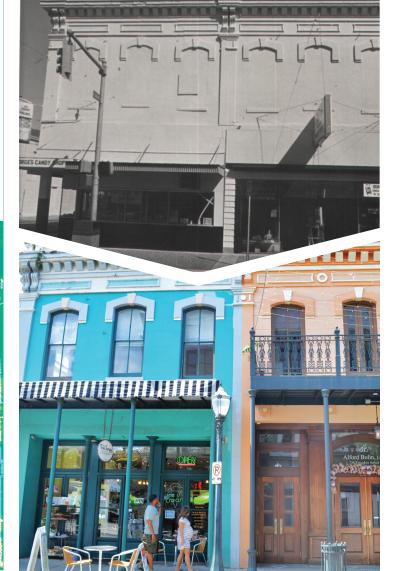
Clayton Ratledge, Operations Manager Brian Sandifer, Assistant Operations Supervisor Hap Kern, Horticulturist

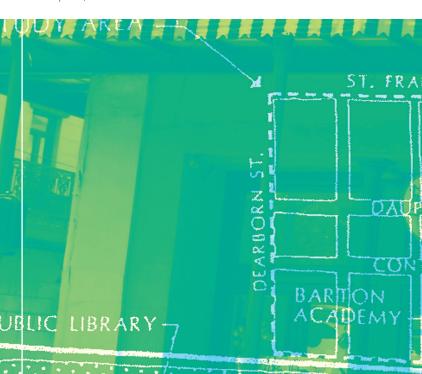
STEWARDS

Michael McGarry Yolanda Duncan Lorenzo Franklin Jeremy Perry Shade' Pettway Labaron Laster James Seaborn

REGENTS

Michael Beuk Daniel Pierce Brentt Bradley





DER

MII

DMA MEMBERS AS OF JUNE 30, 2015

LEADERSHIP CIRCLE \$5000 and above

Alabama Power Company Alabama State Port Authority Burr & Forman LLP

Hargrove Engineers + Constructors

LEADERSHIP COUNCIL \$2500-\$4999

Armbrecht Jackson LLP Hand Arendall, LLC

International Shipholding Corporation

Mobile Airport Authority

Mobile Gas

NAI Mobile

Phelps Dunbar

PNC Bank

Regions Bank

Safe Archives

Starnes Davis Florie LLP

Trustmark Bank

BUSINESS ADVOCATE \$500-\$1500

Adams & Reese Austal USA, LLC

B B & T Bank

Battle House Renaissance Mobile Hotel

BBVA Compass Bank

Burns, Cunningham & Mackey, PC Cabaniss, Johnston, Gardner, Dumas & O'Neal

Candlewood Suites

Delashmet & Marchand

Goodwyn, Mills & Cawood

Gulf States Engineering, Inc. Hampton Inn & Suites Mobile Downtown

Hancock Bank

Helmsing, Leach, Herlong, Newman & Rouse, LLC

Heroes Sports Bar & Grille

Leavell Investment Management

McDowell, Knight, Roedder, Sledge, LLC

Mostellar & Shreve, LLP

Norton Lilly International

Renaissance Mobile Riverview Plaza Hotel

Roberts Brothers Real Estate

SMG/Mobile Convention Center and Mobile Civic Center

Vickers, Riis, Murray and Curran, LLP

Volkert and Associates

Ward Properties

BUSINESS SUPPORTERS \$250-\$499

AAA Parking

AHI Properties

Alchemy Tavern

Armstrong & Associates Baumhower's Wings Restaurants

Cathedral Square Gallery

Chick-Fil-A

Commonwealth National Bank

Covered Boutique

Coyote Logistics

Crescent Theater

dakinstreet architects

Gallery 450

Gulf Coast Shows

History Museum of Mobile Board of Directors

Hummingbird Ideas, Inc.

Jimmy John's

Johnstone Adams LLC

Kangal & Associates

LA + South, Inc.

LFI Ft Pierce Inc.

LoDa BierGarten

Logical Computer Solutions

Marine Rigging, Inc.

McElhaney State Farm Insurance

Mediterranean Sandwich Co.

Milling Commercial Realty

Mobile Bay Dental

Moe's Original Bar B Que

O'Dalys Panini Pete's

Regus Management

Rogers & Willard, Inc

Rossler Law Firm

Saenger Theatre

Sam Winter and Company, Inc.

Serda's Coffee Co.

Sign Source

Soul Kitchen

Southern Light

The Royal Scam

Urban Emporium

White-Spunner Construction

Wintzell's

NOT-FOR-PROFIT ORGANIZATIONS \$250

7 Dauphin LLC

Alabama Coastal Foundation

Army Aviation Center Federal Credit Union

Bellingrath Gardens and Home

Big Brothers Big Sisters

Bragg Mitchell Mansion

Christ Church Cathedral

Conde-Charlotte Museum House

Greater Mobile Development Corp.

Gulf Coast Exploreum

GulfQuest

Home Builders Association of Metro Mobile

Mobile Area Chamber Of Commerce Foundation, Inc.

Mobile Arts Council

Mobile Baykeeper

Mobile Carnival Museum

Mobile Museum of Art

Mobile Opera, Inc.

Mobile Symphony, Inc.

Mobile United/Leadership Mobile

Richards DAR House

The Community Foundation of South Alabama

United Way of Southwest Alabama

University of South Alabama Foundation

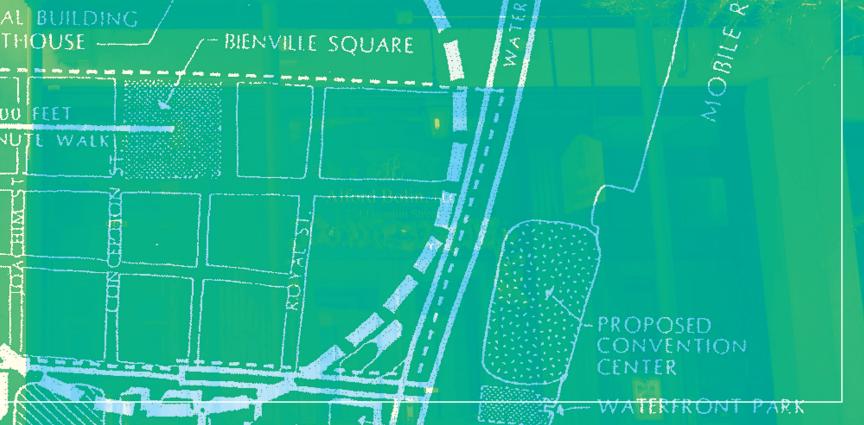
USS Alabama

Waterfront Rescue Mission

Wilmer Hall

Women's Business Center, Inc.

YMCA of South Alabama



CREWES OF STEWNSOF

& REGENTS

A stroll down Dauphin Street today is a far different experience than it was 25 years ago. You would have encountered a desolate landscape with boarded up buildings and more trash than people. With the advent of Main Street Mobile, the streetscape began to change, with improved sidewalks, the installation of pedestrian friendly lighting and the planting of street trees. It was a decidedly enhanced environment, but still, far too much litter remained, and that stroll down the street did not have the appeal of a truly delightful place. Until, 10 years ago, when the Business Improvement District was formed by the Main Street Mobile leadership. Property owners in the District fund intensive litter patrols, beautification efforts, nuisance abatement and the cleanup of things you'd rather not think about. The BID Services team of Stewards and Regents spends all day, every day, making certain downtown is an exceptional experience for the millions of people who live, work and visit every year.

SOME INTERESTING STATISTICS FROM THE LAST 10 YEARS:

- 1.6 MILLION POUNDS OF TRASH AND LEAVES COLLECTED
- 1.3 MILLION VISITORS ASSISTED
- MORE THAN 6200 MOTORISTS ASSISTED
- 125,000 FLOWERS PLANTED



Top: 312 Dauphin St., 1988 Bottom: 312 Dauphin St., 2015







HITS OF GRAFFITI REMOVED

430

BLOCKS WEEDED

HOURS OF SIDEWALK SWEEPING

CREWE OF STEWARDS 2014-15 **STATISTICS**

228,500

12,500



TIMES STORM DRAINS WERE CLEANED



INSTANCES OF SIDEWALK STAIN OR WASTE REMOVAL

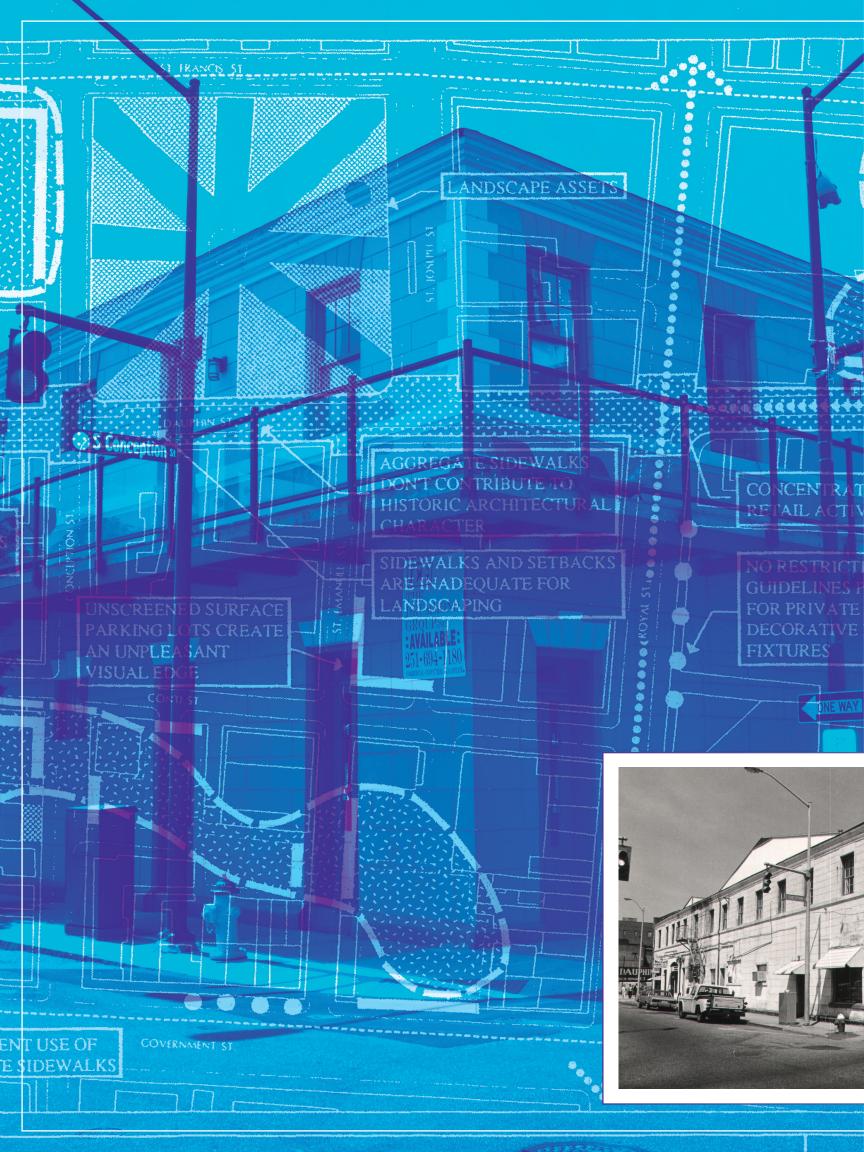
CREWE OF REGENTS 2014-15 STATISTICS

INSTANCES OF ILLEGAL PANHANDLING HANDLED

SAFETY ESCORTS PROVIDED

ASSISTED

STREET LIGHT **OUTAGES** REPORTED



ECONOMIC DEVELOPMENT

There's really no other way to say it. 25 years ago Downtown Mobile was a dismal place. A walk down Dauphin Street, which itself was rare in 1995, took one past more vacant buildings than occupied ones. The sidewalks were boring because there were so few pedestrians, the streets were wider to expedite the flow of traffic, the streetlights were the ghastly mercury vapor lamps found on major highways (these are universally unflattering to humans).

Fast forward 25 years and the level of vibrancy on the streets is astounding. The path to liveliness was neither easy nor quick, but with good planning, unwavering perseverance and relentless focus on the things that matter most, the tide did ultimately turn. To be sure, there were a handful of retailers and residents who never left, and by the early 1990s they were joined by a few bars and artists; groups that were unafraid of risk, attracted by low rents, or inspired pioneers -- perhaps all three. One by one, buildings were renovated and reoccupied. Incentives, such as facade grants, boosted the first wave of renovations and provided some level of comfort for those waiting on the sidelines.

There are still far too many vacant buildings today, but the progress is undeniable. New businesses are opening weekly, the restaurant scene is thriving and buildings of major historic significance are back in service, the most impressive of which is the RSA Van Antwerp Building. Mobile's first skyscraper, largely vacant for years, is now the beautifully renovated home

to BBVA Compass Bank and the law offices of Phelps Dunbar. The 60,000 square foot building now anchors one of the city's premier corners.

Other historic renovations include the Turner Todd Motor Company (Buick Building), Kress for the new offices of AL.com, not to mention the multimillion dollar overhaul of The Admiral Hotel. The pace of redevelopment is quickening, though opportunities still abound.

The establishment of Mobile as a dining destination continues, with the addition of six new restaurants last year. Several more are in the works! Most of these are locally owned and capitalize on the abundance of local seafood and our interesting blend of cultures and food traditions...just exactly what foodies around the world are seeking.

And speaking of food, we can't overlook the importance of the new Greer's grocery store opening in the former Save-A-Lot space. The commitment of the Greer's family to downtown meets the current demand for a neighborhood grocer as well as helping to attract more residents to the city center.

All in all, it was a good year; a year that continues the momentum of the last 25 to transform our downtown into one of the region's truly great places.

Left: 16-22 S. Conception St., 1988 Right: 16-22 S. Conception St., 2015



SOME OTHER HIGHLIGHTS:

Left: 250 Dauphin St., 1988 Right: 250 Dauphin St., 2015

HOSPITALITY

Construction began on the 93-room Hilton Garden Inn, filling in the gaping hole in our urban fabric alongside Bienville Square. The Admiral Hotel (formerly the Admiral Semmes) underwent a \$17-million dollar renovation and now operates under the Curio brand, Hilton's boutique line of hotels.

NEW RESTAURANTS

- Chick-fil-A
- Jimmy Johns
- Bob's Downtown Restaurant
- Dumbwaiter
- Cotton State BBO

- Montego's Caribbean Cafe & Bar
- Pizzeria Delfina
- Von's Bistro
- Corner 251

NEW BUSINESSES

- Coyote Logistics
- Gallery 450
- Petronovich House B&B
- Greer's
- Crossfit Stone
- Listening Room
- Barrett Greer
- Urban Stiles
- Port City Mini Golf

- Warren Averett, CPAs & Advisors
- Jones Lang LaSalle
- Backflash Antiques
- Harper Smith Studio
- Sam Winter Real Estate
- Dean Waite & Associates, LLC
- Innova Arts
- Ponchatrain Partners
- Shackle Free Marketing

Recruiting new businesses and developments to downtown is only half the equation. Once the decision is made to locate here, our Economic Development team helps manage redevelopment hurdles and creates opportunities for the uninitiated to explore everything downtown has to offer.

Advocacy is also at the top of our priorities. Working with elected officials and business and civic leaders to create good policy is key to downtown's long term success. To that end, the Alliance undertook several initiatives in 2014–15.

- Developed a "Mobilians for a Virginia's Health Foods in Downtown"
 Facebook campaign.
- Created and Hosted 2014 Downtown Mobile Multifamily Panel, "If You Build It, Will They Come? A Downtown Residential Workshop." The panel was focused on both findings from our Zimmerman/Volk multifamily assessment and trends in the multifamily sector.
- Assisted Wes Lambert of Dumbwaiter with site selection and with code compliance.
- Partnered with the Chamber of Commerce and the University of South Alabama on preparing an EDA Science and Technology Park Feasibility Grant application to assess multiple blocks on St. Louis Street to determine if the buildings and the area infrastructure could support a technology park.
- Began the efforts to extend the State Historic Rehabilitation Tax Credit Program during the 2015 legislative session.
- Alerted the Greer's real estate team to the opportunity to backfill Save-a-Lot on Government Street.
- Hosted the 2015 Downtown Living Tour, where 200 attendees saw 17



single-family houses, townhomes or condominiums in the historic DeTonti Square neighborhood.

- Hosted incubator and co-working research trips to New Orleans with the Exchange 202 team.
- The Downtown Mobile Alliance assisted with recruitment of conferences.
 - Partnered with the Mobile Bay CVB, Mobile Historic Development Commission, Battle House Hotel and the Alabama Historical Commission in the recruitment of the National Association of Preservation Commission's (NAPC) Summer Conference in 2016.
 - Served on the Local Conference Committee (LCC) fundraising and application team recruiting the Southern Economic Development Council's (SEDC) 2018 Summer Conference.
- The Urban Emporium, our retail incubator, continued to attract entrepreneurs interested in testing the downtown retail environment. In its fourth year, the Urban Emporium continued to provide training and educational opportunities to budding retailers, while serving as an anchor for downtown retail in general. The "Mobile Makers" section added much sought after, locally made items that are very popular with visitors. New tenants for 2014-15 include:

TENANTS

- Frios Gourmet Pops
- Bottega Collection
- EllenJay Stylish Events + Bakery
- Little Smack Children's Boutique
- Chic Jolie Boutique

CONSIGNERS

- Ann-Ashley Jewelry
- I Love Mobi
- Anytime Welding
- Brave Custom Jewelry
- Tracy Host, Artist
- Juniper Lilly

MOBILE MAKERS

- Carol's Botanicals
- Mauvilla Candle Company
- Wooden Wonder Honey
- Ritual Bath Products
- Driftwood Trees
- Mobile Writers Guild
- Lisa Warren Ceramics



MARKETING & COMMUNICATIONS

Over the past 25 years, few aspects of downtown have changed more than the way we communicate with our stakeholders. 15 years ago, the LoDa Lowdown premiered, a two-page newsletter that was literally cut and taped together, then printed on an office copier and distributed by hand to the few retailers that were open at the time. Volume 1, Issue 1 is lost to the ages, but the second issue is full of announcements of new businesses and upcoming events...much like our current electronic newsletters.

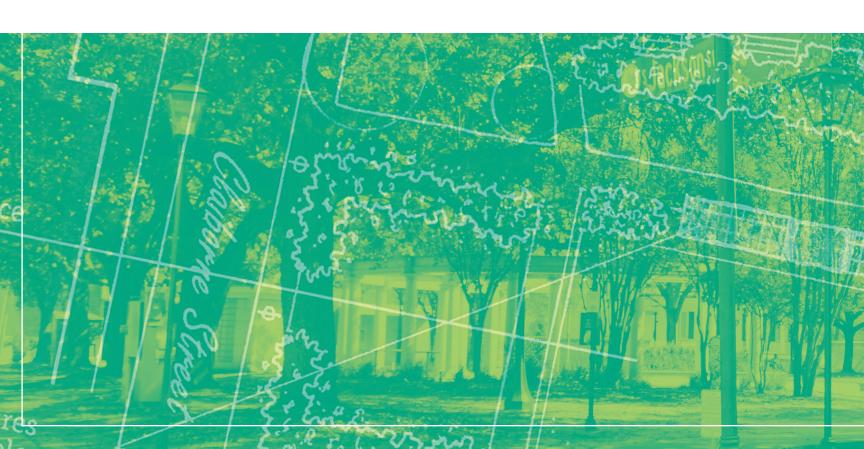
The second generation of newsletters was laid out and printed professionally, but still delivered by hand to the growing number of businesses locating downtown. The Downtown Alliance News premiered in October 2006 and served as a bi-monthly publication to keep our stakeholders informed about the people, projects and events of note.

With the growth of computer screens, both large and small, in our lives, we shifted to electronic distribution of the news. The Downtown Mobile Alliance was an early adopter of this new technology in the Mobile market, creating the on-line platform in 2007. Our current e-newsletter has more than three thousand subscribers and is seen by thousands more through sharing and social media posts. What we might have sacrificed in the detail that the larger printed format provided has been offset by speed and responsiveness. We are able to send out weekly updates and special alerts whenever the need arises.

It's hard to imagine a time that social media wasn't a part of our lives, but it wasn't until 2004 that Facebook arrived on the scene. The Alliance jumped on board five years later, and "The Book" has been a nimble communications tool ever since. We now have more than 5500 direct followers, with monthly impressions averaging 173,000 and more than 80,000 users. We've since added Twitter, Instagram, Pinterest and other social media platforms, with each effective in reaching specific audiences.

Our website (unheard of 25 years ago) continues to provide information to hundreds of thousands of visitors. Last year the site had more than 525,000 unique hits, with an average of 43,000 people searching for information about downtown each month. Searches for residential real estate dominate the list, with events coming in a distant second.

Speaking of events, downtown was the location for a non-stop parade of festivals, cook-offs, contests, races and yes, even parades last year. The Downtown Mobile Alliance premiered some fun new activities, as well as producing some long-time favorites and partnering with other organizations to make sure there's always something exciting happening downtown. See additional event list.



CAMPO SANTO: Six-week summer concert series in Cathedral Square, sponsored by Gulf Distributing

CAJUN CORNHOLE CLASSIC IN CATHEDRAL SQUARE: Annual competition for downtown business to raise money for the Urban Emporium

HOLIDAY MOVIE IN THE SQUARE: Outdoor holiday-themed film with a companion art activity in early December

QUIDDITCH: The muggle version of the fast-paced game played on broomsticks. Butter beer anyone?

EASTER IN THE SQUARES: Easter Egg Hunt, parade and other activities that attract hundreds of families to Bienville and Cathedral Squares

ANNUAL MEETING/MAIN STREET AWARDS: This perennially sold out event brings together business and civic leaders to hear the recap of the prior year's successes and the priorities for the coming year. Former Pittsburgh Mayor, Tom Murphy, provided the keynote address with the inspiring story of the transformation of his downtown.

NATIONAL DANCE DAY: Dancers of all shapes, sizes, ages and skill levels participate in a group dance designed to celebrate the joy of movement and the health benefits of an active lifestyle.

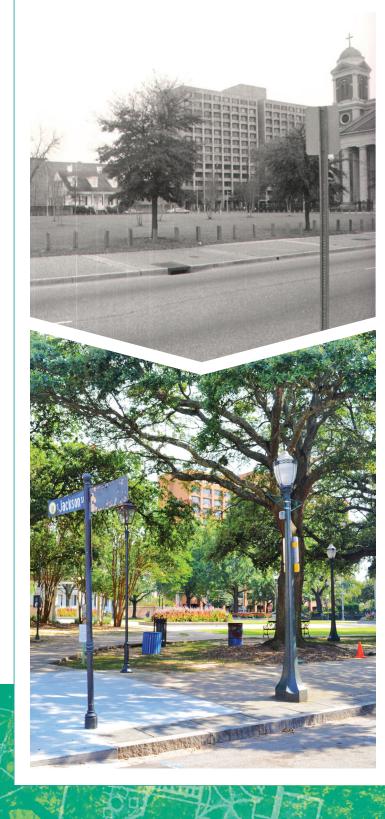
MAGICAL HISTORY TOUR: Free *moda!* tours during Historic Preservation Month, featuring local historians and colorful characters who highlight downtown's history, architecture and culture.

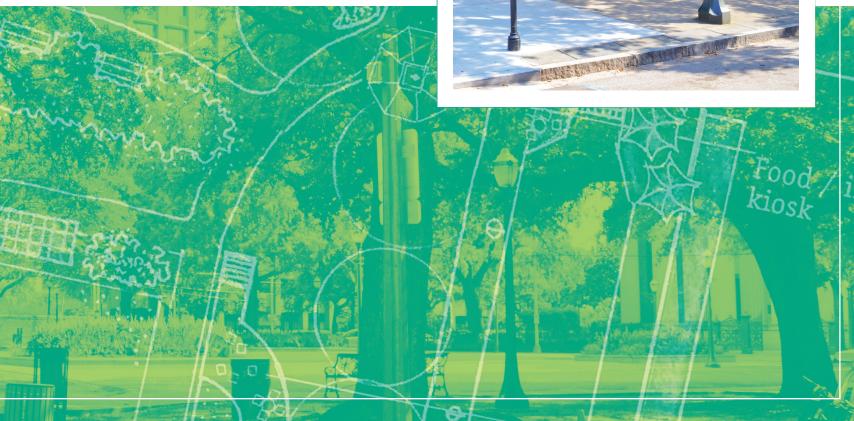
SOUTHSOUNDS: A weekend music festival devoted to showcasing Southern music, food and culture.

MOONPIE OVER MOBILE: The city's annual New Year's Eve celebration bringing thousands of people downtown for the countdown to midnight.

DAUPHIN STREET VAULT: The wildest downtown event of the year: pole vaulting in the middle of Dauphin Street. Teams from around the region sail above balconies as they compete in this sanctioned event.

Top: Cathedral Square, 1988 Bottom: Cathedral Square, 2015





DOWNTOWN MOBILE DISTRICT MANAGEMENT CORPORATION

STATEMENT OF ASSETS, LIABILITIES & NET ASSETS Modified Cash Basis (audited) as of June 30, 2015





INTERCOMPANY RECEIVABLES



\$739.642

> \$16.961

\$56.525

\$7,318 PAYROLL

\$813,128 TOTAL ASSETS

/ LIABILITIES \ & NET ASSETS

> \$813,128 NET ASSETS

\$693,600 UNRESTRICTED NET ASSETS

> \$119,528 TOTAL CURRENT

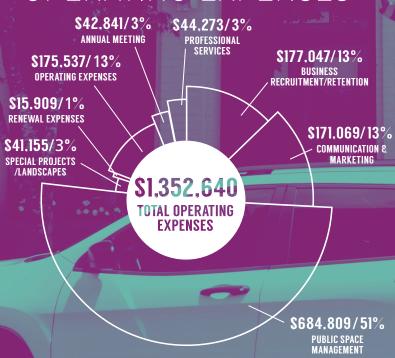
\$110,585 PREPAID ASSESSMENT INCOME \$1.625

DUE TO Main Street

MOBILE

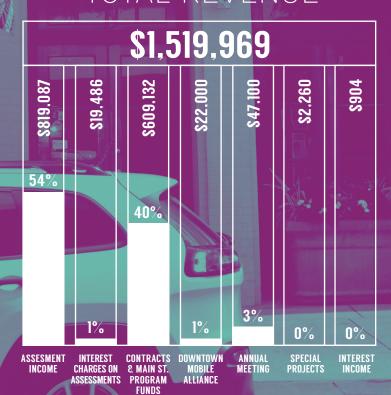
STATEMENT OF REVENUES & EXPENSES Modified Cash Basis (audited) as of June 30, 2015

OPERATING EXPENSES



EXCESS REVENUES OVER EXPENSES: \$167.329 / 11%

TOTAL REVENUE



MAIN STREET MOBILE:	Modified Cash Basis (audited) as of June 30, 2015 War of 1812 Commemoration	1 500
Current Assets	Tunnel to Towers	,
Cash and Cash Equiv288,190	City Parks Design Project	•
Due from DMDMC	Lt. Tommy P. Menton Memorial	
Total Current Assets	General Business Incubator	
10001 0	Total Temporarily Restricted Assets	,
FIXED ASSETS	, , , , , , , , , , , , , , , , , , , ,	
Equipment	REVENUE	
Accumulated Depreciation15,377	General Donations/Contributions	4,155
Other Assets	Temporarily Restricted	62,795
Total Property and Equipment	Investment Income	
Total Assets292,853	Endowment	9,100
	Special Events	9,306
LIABILITIES & NET ASSETS	Miscellaneous	8,056
Unrestricted	Total Revenue	93,648
Temporarily restricted		
Total Net Assets	OPERATING EXPENSES (Supporting & Program Serv	rices)
	Community Research/Projects	10,504
TEMPORARILY RESTRICTED ASSETS	Public Improvements	
Façade Grant	Management & General Expense	11,350
Cathedral Square Fund	Special Events	2 050
	Special Events	2,030
Retail Incubator	Depreciation	
Co-working Space Incubator	Depreciation	
·	Depreciation	2,308
Co-working Space Incubator	Depreciation Total Operating Expenses STATEMENT OF ASSETS Modified Cash Basis (un Investment Income Downtown Gift Card Residential Symposium	2,308
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